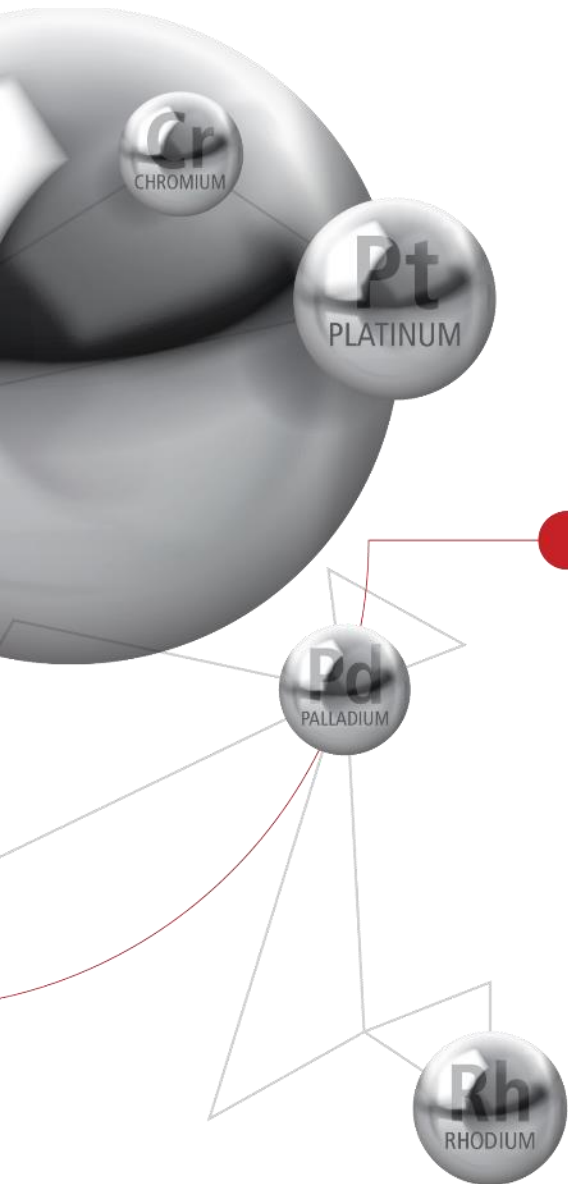




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● **UNLOCK THE STOCK**

Investing in turbulent and uncertain times



June 2022

enriching lives through innovating the resources company of the future

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WHY NOW, WHY THARISA

CORPORATE PROFILE (THS:LSE THA:JSE)

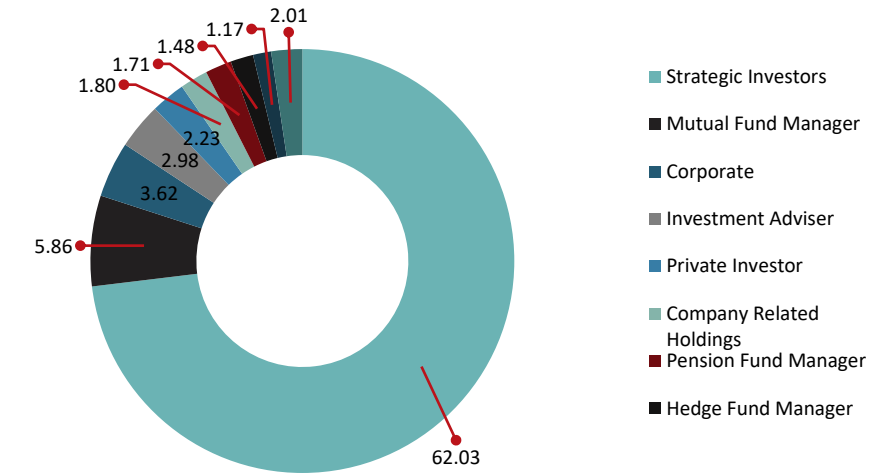
CAPITAL STRUCTURE

Issued shares	299.2 million
Market capitalisation*	GBP344.5m • ZAR6.6bn
Avg daily volume ('000) *	131(LSE) 87(JSE) (1 year trailing)
Net cash**	US\$26.9 million
Debt**	US\$74.3 million
Ore reserves (PGMs) ***	40.3 Moz in contained 6PGE+AU
Ore reserves (Chrome) ***	171.1 Mt in contained Cr ₂ O ₃

DIRECTORS OF THARISA

- Loucas Christos Pouroulis (Executive Chairman)
- Phoevos Pouroulis (Chief Executive Officer)
- Michael Gifford Jones (Chief Finance Officer)
- Carol Bell (Lead independent non-executive director)
- Roger Davey (Independent non-executive director)
- Antonios Djakouris (Independent non-executive director)
- Omar Marwan Kamal (Independent non-executive director)
- John David Salter (Independent non-executive director)
- Shelley Lo Chu (Non-executive director)
- Zhong Liang Hong (Non-executive director)
- Sanet Findlay (Group Company Secretary)
- Lysandros Lysandrides (Assistant Company Secretary)

SHAREHOLDER SPREAD



ANALYST COVERAGE

Berenberg	Richard Hatch
BMO	Raj Ray
Investec	Nkateko Mathonsi
Nedbank CIB	Arnold van Graan
Noah Capital	Rene Hochreiter
Peel Hunt	Peter Mallin-Jones
Tamesis	David Butler

MAJOR SHAREHOLDERS

1	Medway Developments Limited	41.2%
2	Rance Holdings Ltd.	12.8%
3	Fujian Wuhang Stainless Steel Products Co. Ltd.	9.0%
4	Thari Resources	3.5%
5	Maaden Invest Ltd.	3.5%
6	Miton Asset Management Ltd.	3.2%
7	FIL Investment Advisors (UK) Ltd.	2.7%
8	PIC	1.7%
9	Community Trust	1.0%
		<u>69.7%</u>

*data correct as at 29 June 2022, ** data correct as 31 March 2022, ***Mineral Resource and Mineral Reserve Statement in 2021 annual report

INVESTMENT CASE

- Global economy under pressure:
 - Global conflict
 - Inflationary pressures
 - Supply chain
 - Political and social uncertainty
 - Energy crisis

PRICE HAS CHANGED BUT VALUE REMAINS*

P/E - 4.0

RELATIVE VALUE

NAV - 0.7

ABSOLUTE VALUE

DIV YIELD - 4.9%

SHAREHOLDER VALUE

EV/EBITDA - 2.1

FINANCIAL VALUE

INVESTOR PERCEPTION = PERCEIVED VALUE

*Analysts consensus

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Tharisa plc (THA.JO) ☆

Johannesburg - Johannesburg Delayed price. Currency in ZAR (0.01 ZAR)

2,193.00 -7.00 (-0.32%)

At close: 29 June 01:51PM SAST



OUR VALUES

- 
- SAFETY & HEALTH — The safety and health of our people is a core value
 - ENVIRONMENT — We take responsibility for the effect that our operations may have on the environment
 - CLIMATE CHANGE — We are committed to reducing carbon emissions by 30% by 2030 and have a plan in motion to be net carbon neutral by 2050
 - UPLIFTMENT — We are committed to the upliftment of our local communities
 - INTEGROUS — We conduct ourselves with integrity and honesty
 - RETURNS — We strive to achieve superior returns for our shareholders
 - INNOVATION — We originate new opportunities and will continue to challenge convention through innovation

WHO WE ARE

854.4 Mt
IN MINERAL RESOURCE *

40.3 Moz
IN CONTAINED 6E*

171.1 Mt
IN CONTAINED CR₂O₃ *

1

INTEGRATED

PGM and chrome
co-producer located in
prime geological area

2

10 YEAR

operational
track record

3

20 YEAR

LOM open pit
+40 YEAR
underground

4

R&D

developing innovative
end use products and
technologies

5

PROFITABLE

throughout
the cycle

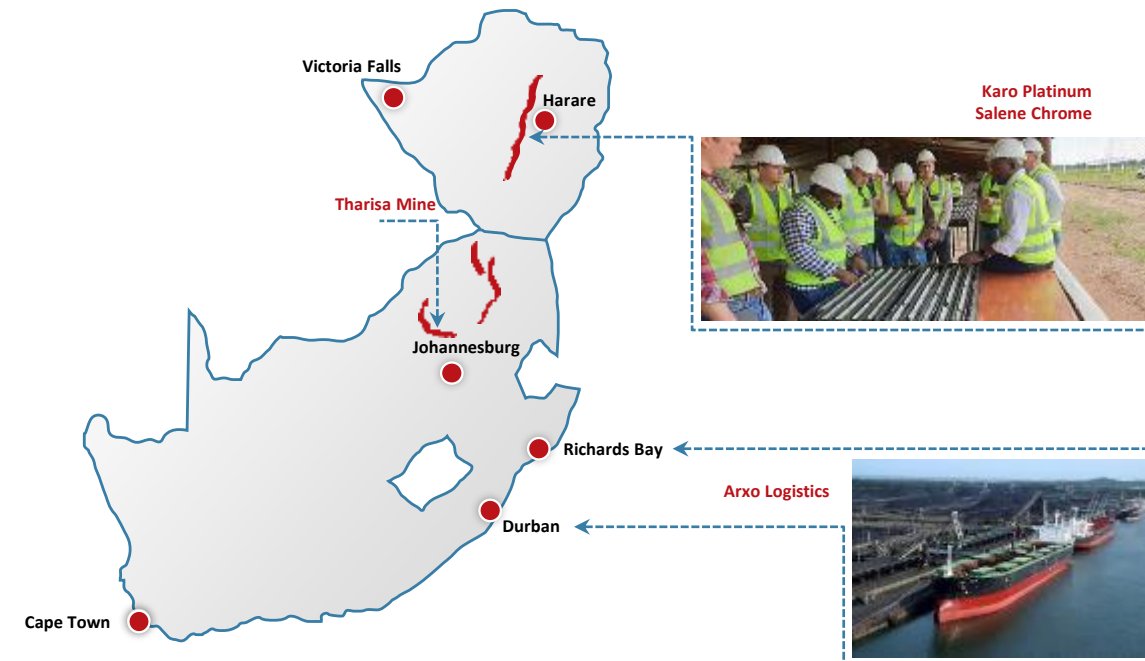
6

CONSISTENT

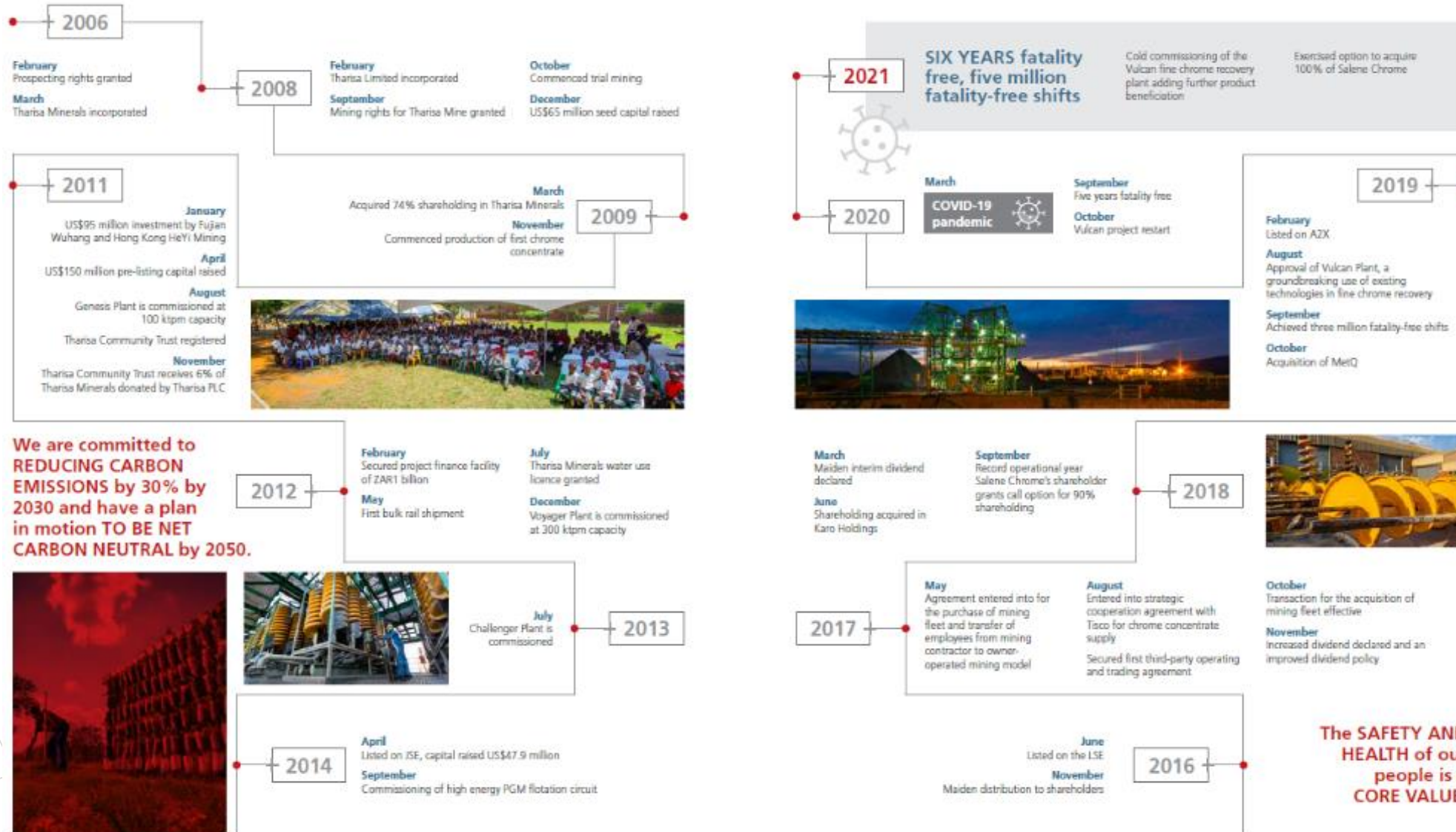
dividend payer



*Mineral Resource and Mineral Reserve Statement in 2021 Annual Report



FROM GREENFIELDS TO ESTABLISHED PRODUCER



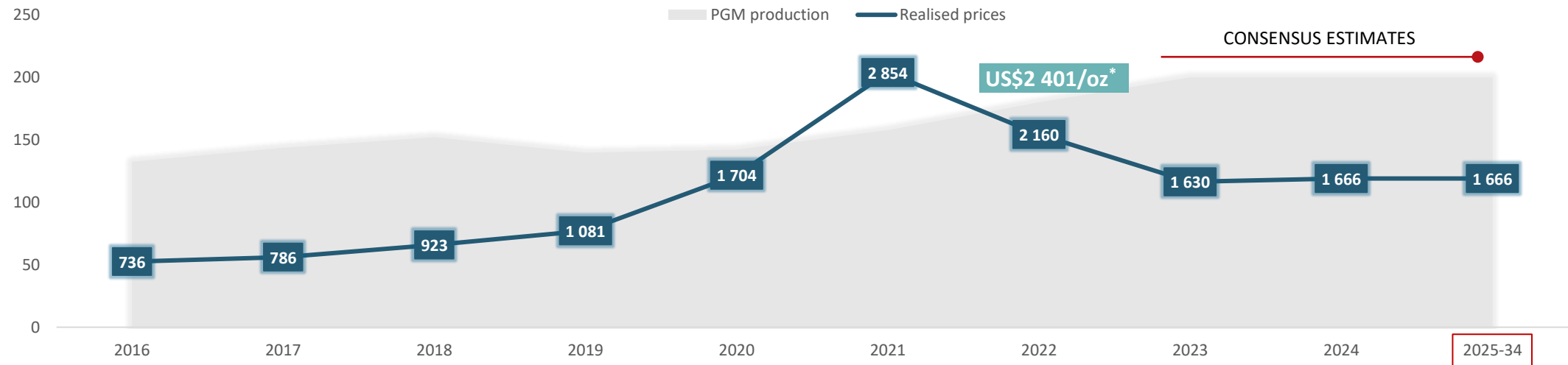
LONG TERM PRODUCTION AND PRICING

EXCHANGE RATE*
US\$:ZAR 16.11

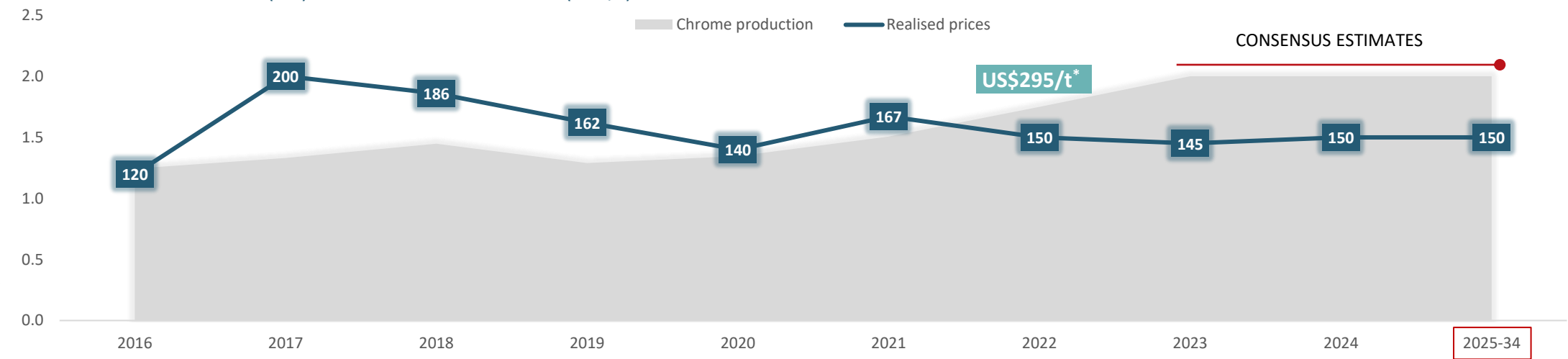
SPOT PGM BASKET*
US\$2 401/oz

SPOT CHROME PRICE*
US\$295/t

PGM PRODUCTION (koz) AND REALISED PRICES (US\$/oz)



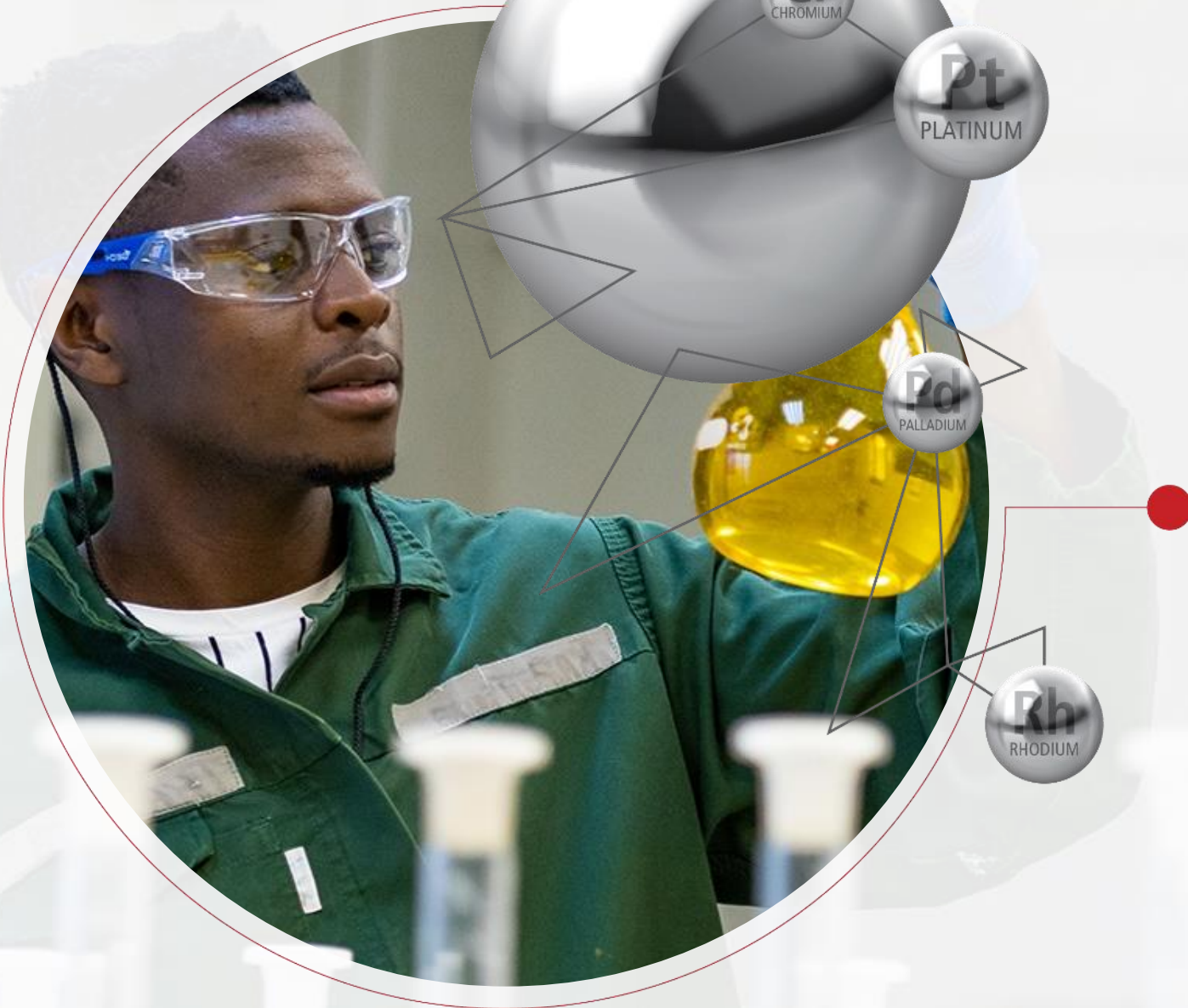
CHROME PRODUCTION (Mt) AND REALISED PRICES (US\$/t)



LONG LIFE – PROFITABLE - CO-PRODUCTION MODEL

*Using analyst production and price forecast from FY2021, excluding Karo Production, data as at 29 June 2022

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STRATEGY

FOUNDATIONS OF SUSTAINABILITY

LONG LIFE

MECHANISED MODERN FLEET

MAXIMUM RECOVERIES

CAPTURING THE VALUE STREAM

DISCOVER

DEVELOP

DELIVER

DIVERSIFY

OREBODY

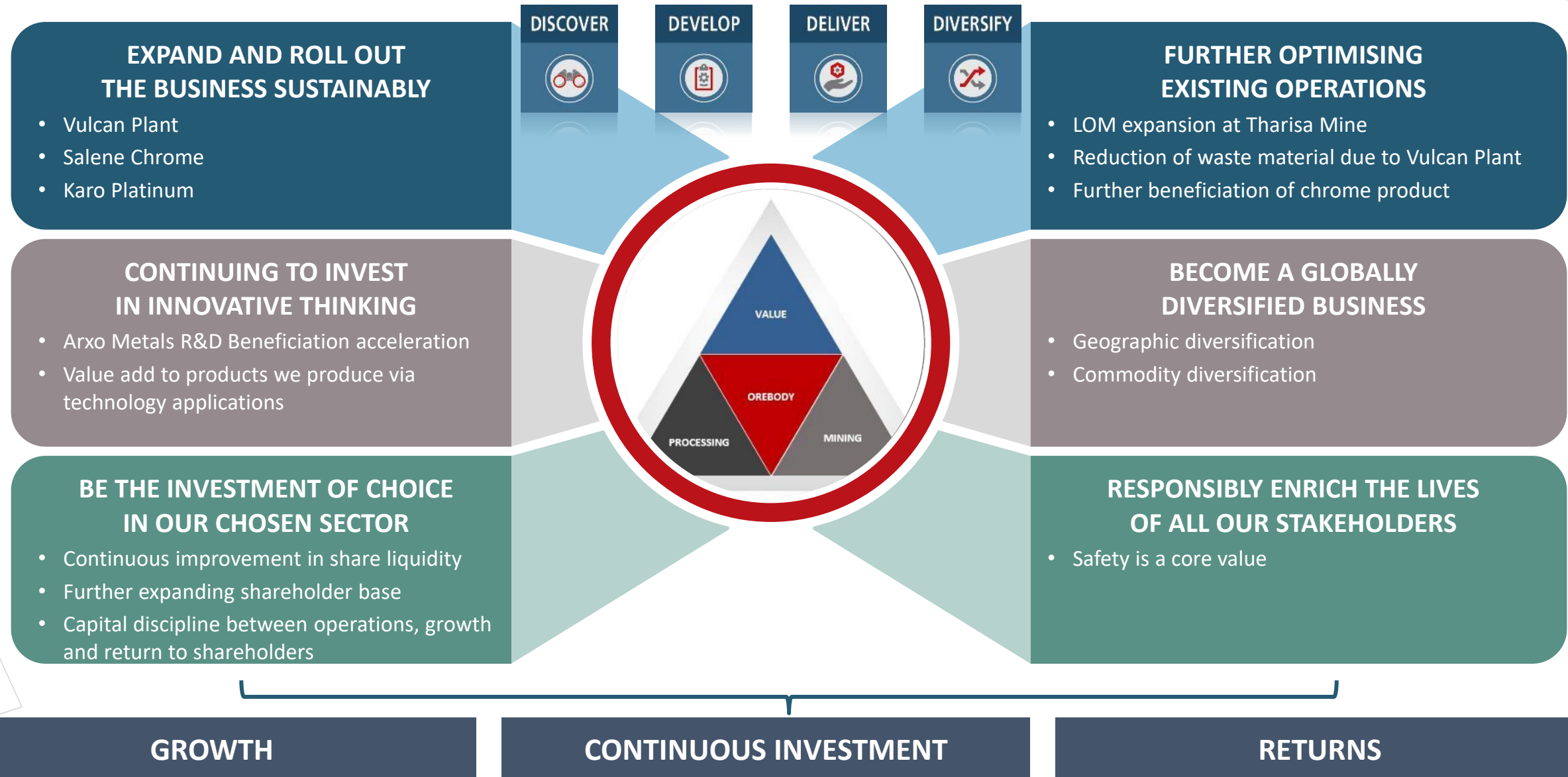
MINING

PROCESSING

VALUE

SIX PILLAR GROWTH STRATEGY

SUSTAINABLE GROWTH



OUR POSITIVE IMPACT

JOB CREATION

- Creation of 3 000 new jobs (employees and permanent contractors)
 - ~700 people from immediate community
- Employees on full medical aid and provident fund
- Impact on +- 50 000 people daily using multiplier effect and suppliers

TAXES (FY2021)

- Direct taxes paid of US\$39.3 m
- Indirect taxes paid of US\$22.3 m

EDUCATION AND WELLNESS

- AET programs on site for employees and communities
 - 48 learners in 2022
- Math and Science programmes and Internship programmes
- Enterprise and Development Programme, Skills Development Programme
- Thusanang (Helping each other) wellness programme

ENVIRONMENT

- Planned 30% reduction in carbon footprint by 2030



NAVIGATING CHALLENGES



● TRANSPORT

- Transnet challenges have meant shift from rail to road
- 75% road vs 75% rail previously
- Re-allocation of bulk via Richards Bay and Maputo

● POWER

- Maximum requirement of 25MW of power on site
- Stand by capacity to withhold Stage 4 'loadshedding'
- Modular plants to withstand electricity shocks
- 40MW solar plant project underway

● EMPLOYEE RELATIONS

- 4-year inflation linked wage agreement signed 2020
- No majority union on site – collective bargaining

● COMMUNITY RELATIONS

- Comprehensive relocation programme underway under guidance and alignment of DMRE and in collaboration with accredited stakeholders
- SMME and supplier opportunity platform for procurement established

OUR COMPETITIVE ADVANTAGES

LOWEST COST
QUARTILE

OPEN PIT

- Mechanised, shallow open pit
- Highly skilled labour force
- Close to infrastructure
- Low user of Eskom power

LONG LIFE

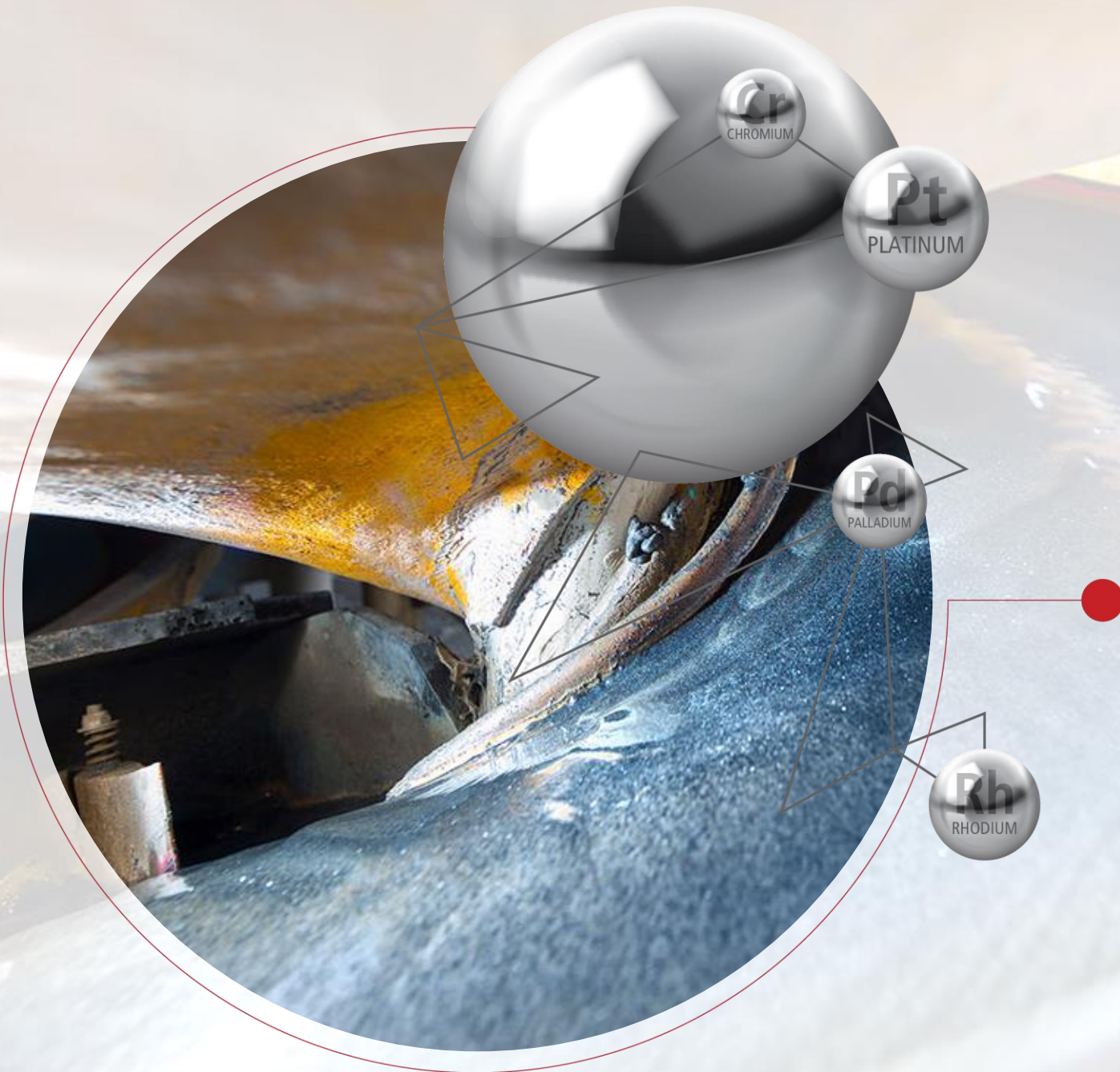
- 20 year LOM open pit
- Extension of ~40 year underground
- Proven ore body

FLEXIBLE PROCESSING

- Two processing plants
- Modular system
- Mass extraction of chrome to allow for PGM recovery



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OUR COMMODITIES

SUSTAINABLE COMMODITIES INTO THE FUTURE



Long-term fundamentals of the PGM industry remain robust driven by continued demand and muted new supply/replacement ounces

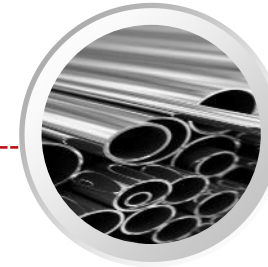
Supply constraints for EV industry means emissions will tighten further, increasing demand for PGMs

Platinum, palladium and rhodium are essential to remove NO_x and CO₂ from vehicle emissions



Hydrogen economy continues to advance and see continued investment into the sector

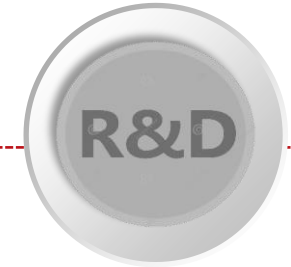
Hydrogen economy extremely positive for platinum demand



Global stainless steel market demand continues and there are no signs a +3% CAGR over the next five years should not continue

Chrome remains an essential ingredient in stainless steel

Stainless steel is recyclable and required in the hydrogen economy supply chain to support hydrogen production, distribution, storage and end use



Active R&D projects have advanced underpinning growth for our own products

Active participants in the decarbonisation drive

New processes and technologies using our key metals



To generate value by becoming a globally significant low-cost producer of strategic commodities that are required to deliver a sustainable future

PLATINUM GROUP METALS

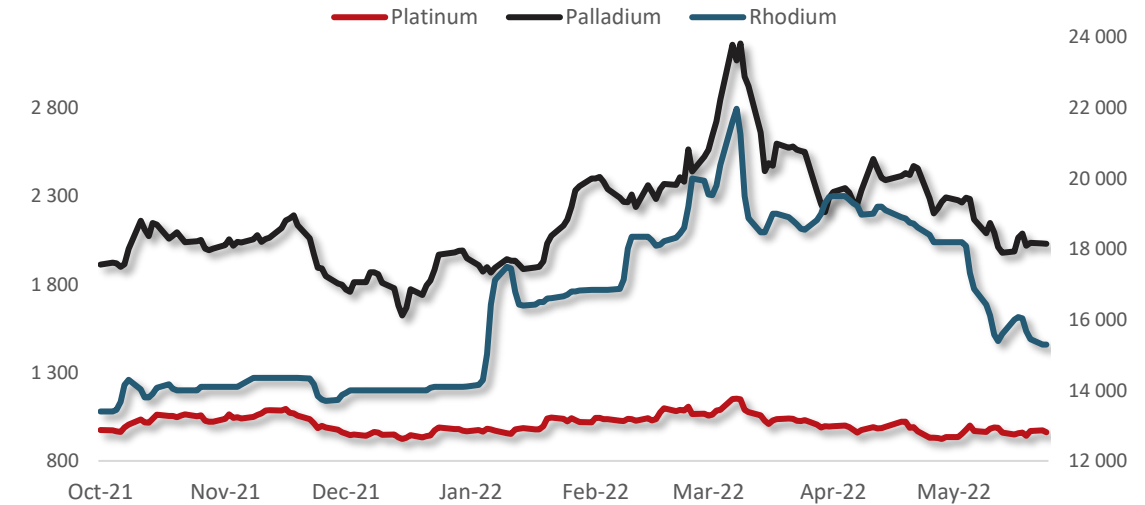
SPOT PGM BASKET*
US\$2 401/oz

H1 FY2022 PGM BASKET
US\$2 592/oz

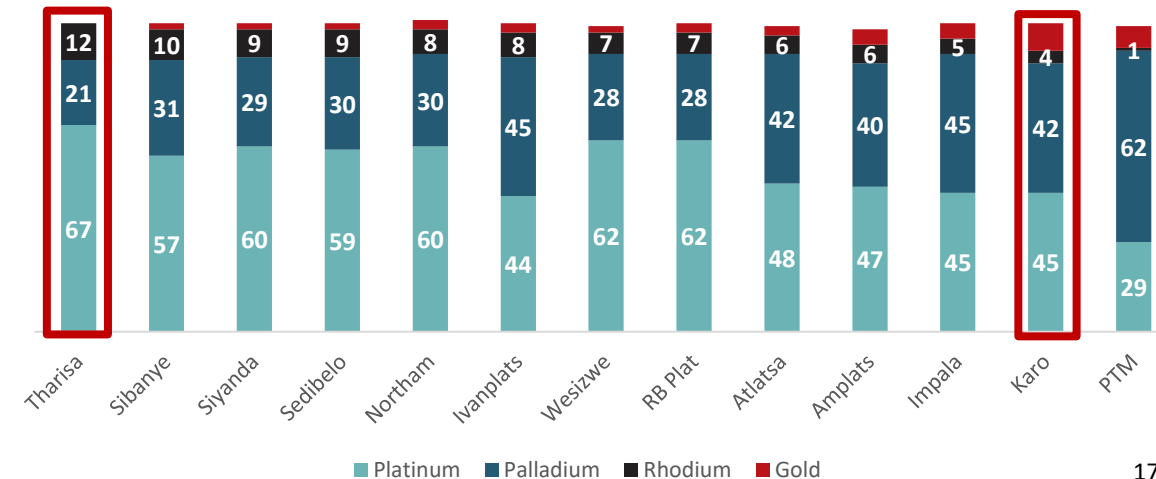
- Primary supply growth constraints
- Deficits in Rh, Pd to remain, Pt heading towards a deficit
- ICE remains a major demand driver despite EV development
- Hydrogen economy to supplement ICE demand



PGM PRICE CHART



RESOURCES PRILL SPLIT (%)



*as at 29 June 2022

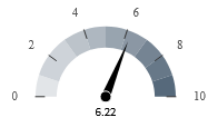
CHROME

SPOT CHROME PRICE*
US\$295/t

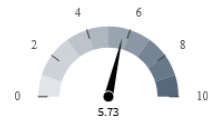
H1 FY2022 MET CHROME
US\$175/t

- Chrome prices remain resilient due to growing stainless steel demand
- South Africa supplies 80% of China's chrome needs
- China has no chrome resources
- Tharisa supplies ~10% of China's chrome demand
- Specialty chrome 25% of output – premium pricing

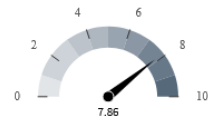
Supply Risk



ESG Risk



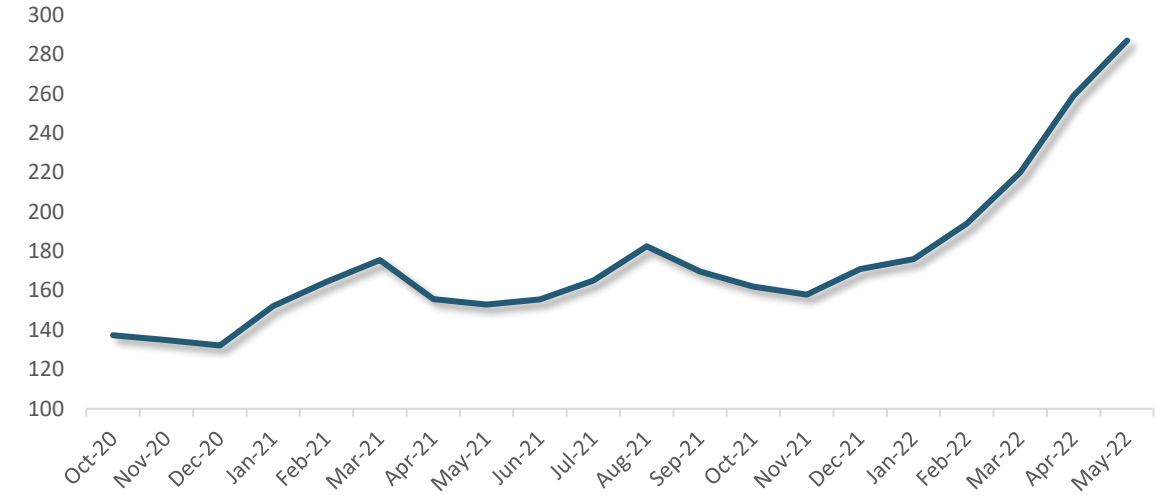
Economic Importance



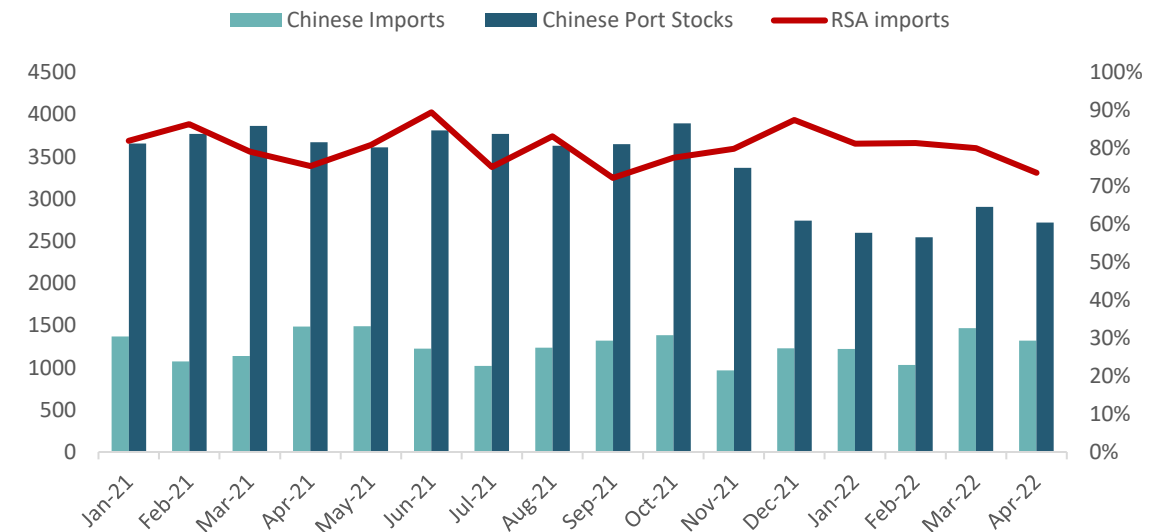
CMRI Ranking 2022 ↑↓	Critical Materials ↑↓	CMRI Score 2022 ↑↓	Supply Risk ↑↓	ESG Risk ↑↓	Economic Importance ↑↓
1	Cobalt	7.89	7.84	8.67	7.17
2	Heavy Rare Earths	7.29	9.22	7.47	5.18
3	Niobium	6.95	9.66	5.07	6.13
4	Magnesium	6.89	8.04	6.00	6.64
5	Light Rare Earths	6.87	8.76	5.73	6.12
6	Aluminium	6.74	5.92	6.40	7.89
7	Graphite	6.63	7.49	6.00	6.40
8	Chromium	6.60	6.22	5.73	7.86
9	Antimony	6.55	7.14	6.53	5.98
10	Vanadium	6.52	6.91	6.27	6.39

*as at 29 June 2022, Source: Project Blue

METALLURGICAL CHROME PRICE (US\$/t)



CHINESE PORT STOCKS (kt)



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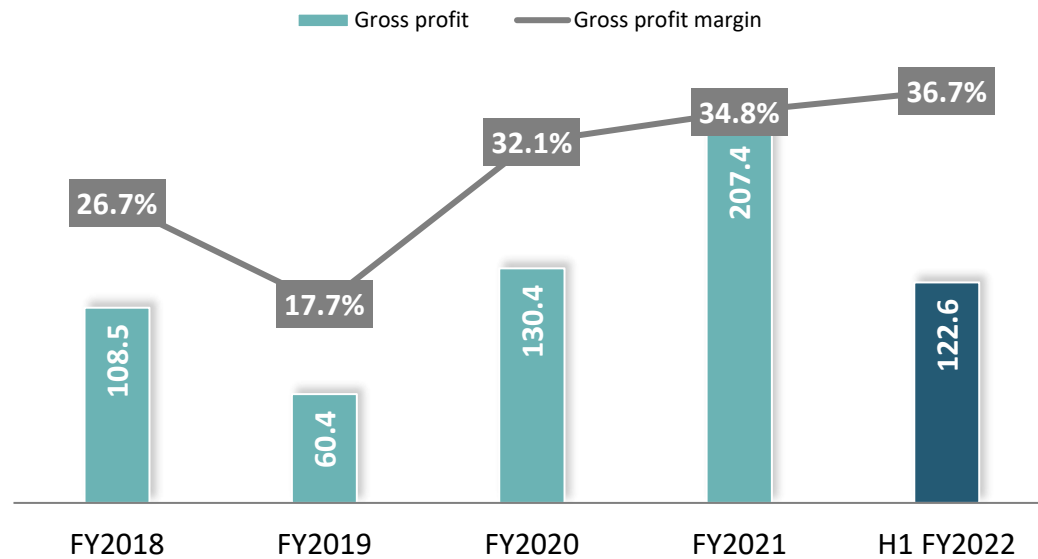


FINANCIAL HIGHLIGHTS

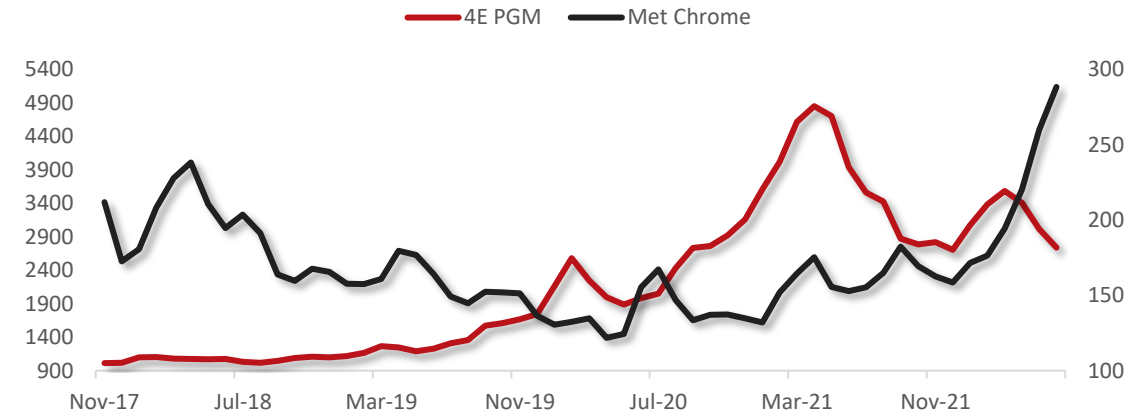
FINANCIAL REVIEW

- Healthy profit margins throughout the cycle
- Complementary commodity profiles

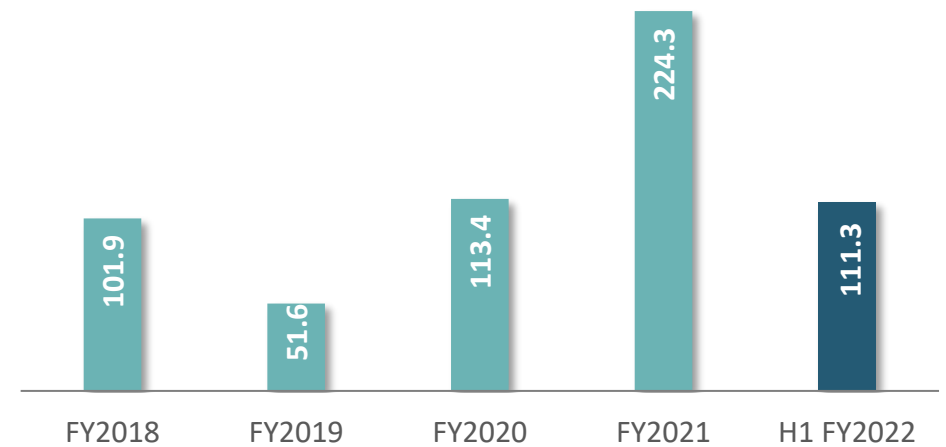
GROSS PROFIT AND MARGIN (US\$m)



4E PGM (US\$/oz) AND METALLURGICAL CHROME PRICE (US\$/t)



EBITDA (US\$m)

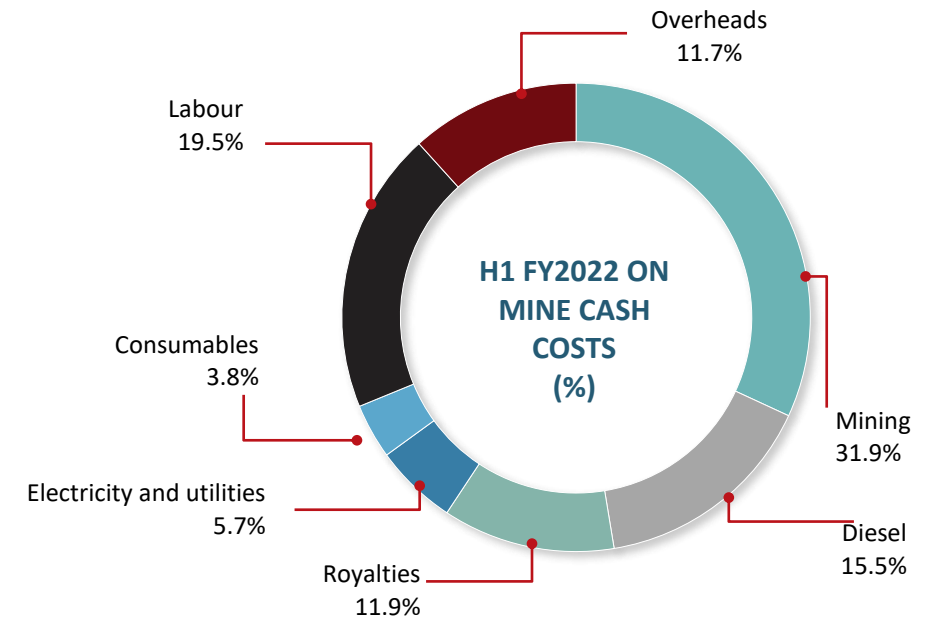


UNIT COSTS

	Units	H1 FY2022	H1 FY2021	% change
Cubes mined	Mm ³	10.3	8.8	+17.3
Cost per cube mined*	US\$/m ³	8.7	8.6	+1.2
Reef tonnes mined	Mt	2.8	2.5	+14.8
Cost per reef tonne mined	US\$/t	31.7	30.5	+3.9
Tonnes milled	Mt	2.8	2.8	+1.3
On mine cash cost per tonne milled**	US\$/t	47.8	41.0	+16.6
Consolidated cash cost per tonne milled**	US\$/t	49.4	44.9	+10.0
All in cost per 6e ounce sold^ (by product)	US\$/oz	1 572.4	1 631.8	

*inclusive of deferred stripping **exclusive of capitalised deferred stripping

^All in cost includes operating cost, administration costs, deferred stripping and capital



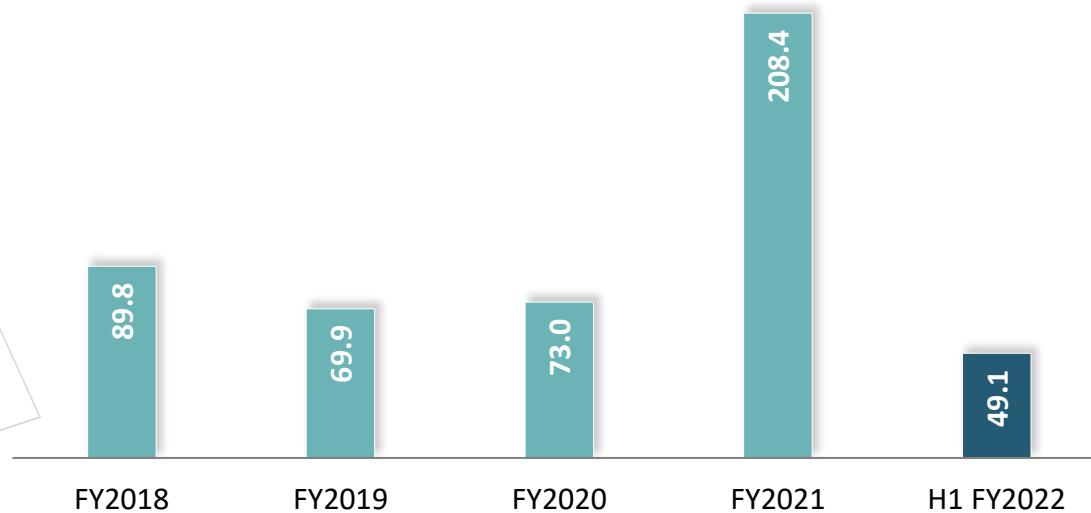
FINANCIAL REVIEW

DIVIDENDS PAID OUT TO DATE

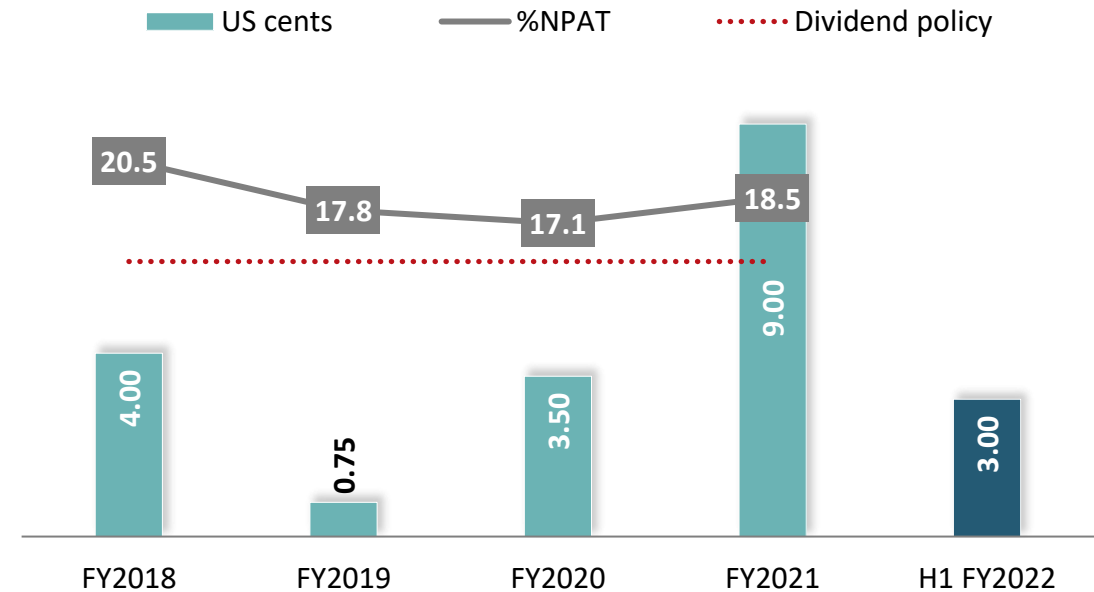
US\$75m

- Ongoing investment into operations but still generating free cash
- Dividend policy of minimum 15% NPAT, with a 40/60 split interim vs final

NET CASH FLOW OPERATIONS (US\$m)

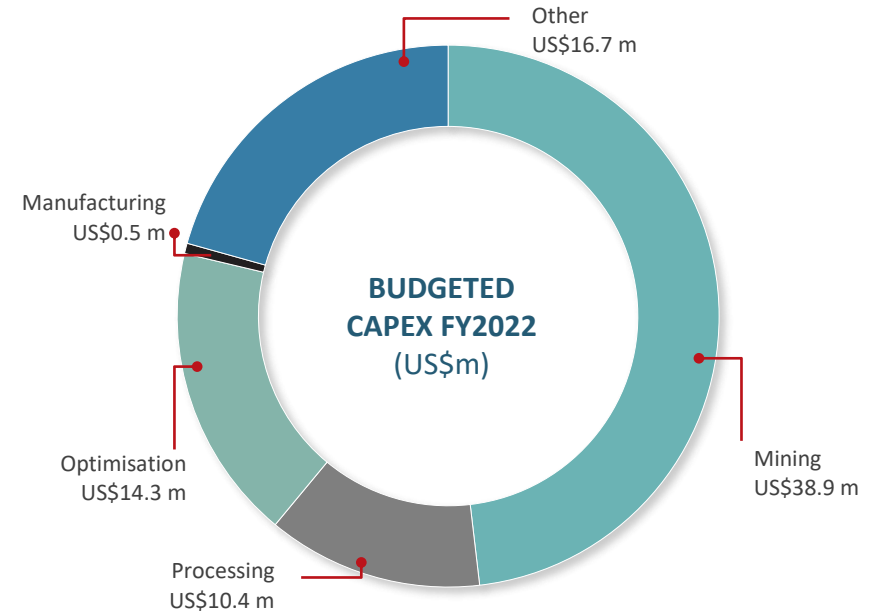
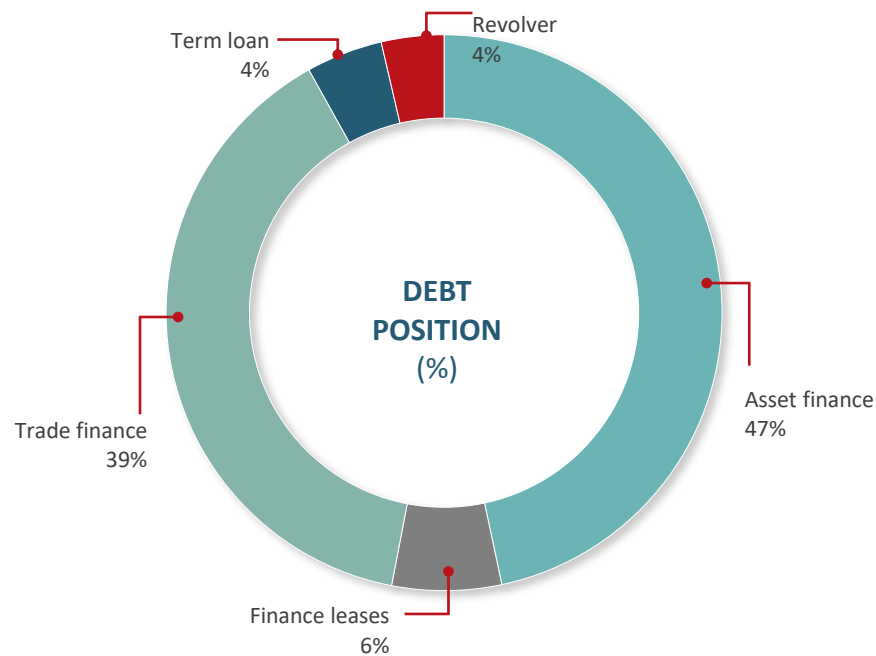


CONSISTENT DIVIDEND PAYER



BALANCE SHEET AND CAPEX

- Cash and cash equivalents of US\$101.5 m
- Total debt of US\$74.3 m - US\$34.3 m of short term trade finance (<90 days)
- Budgeted capex for FY2022 of US\$80.8 m
- Capex spend skewed towards H1



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KARO PLATINUM

PHASE ONE - KEY HIGHLIGHTS

WORLD CLASS PGM ASSET

Tier 1

LOM OPEN PIT

20 years

ANNUAL PGM PRODUCTION (6E)

150 koz + 0.10% Cu
+ 0.12% Ni

MINING LEASE FOR LOM

Licenced

OPEN PIT, SCALABLE, LOW COST, PHASED

Low risk

DEVELOPMENT TIMELINE

24 months

AVAILABLE IN COUNTRY

Skills

TECHNOLOGY AND PROCESS

Proven

PROJECT DEVELOPMENT AND TEAM

Successful record

LOCALITY & GEOLOGY

PHASED DEVELOPMENT

EXECUTION OF PHASE 1 - NEXT PHASES WILL SCALE TO EXTRACT ADDITIONAL RESOURCES



● PROPERTY LOCATION

- Located in the Mashonaland West district of Zimbabwe, approximately 80 km southwest of Harare and 35 km southeast of Chegutu
- The project area covers 23 903 ha located on the Great Dyke

● POSITION ON THE GREAT DYKE

- The project is located south of the Zimplats Selous Metallurgical Plant and north of the Zimplats Ngezi operations

● GREAT DYKE GEOLOGY

- Hosts the Main Sulphide Zone (MSZ)
- Typically, between 2 and 3 m thick – Karo targeting up to 5 m cut
- Runs from a northerly to a southerly direction
- Approximately 550 km in length and up to 11 km wide

● HISTORIC ZIMPLATS RESOURCE DECLARATION

- June 2017 – 85% of North of Portal 10
- Indicated: 60 Mt at 3.44 g/t (4E) – 6.6 Moz
- Inferred: 868 Mt at 3.22 g/t (4E) – 89.8 Moz
- Total of **96.4 Moz (4E)**
- *Zimplats Annual Report 2017*

KARO + THARISA COMBINATION

LOM OPEN PIT FROM EACH OPERATION

20 years

REEF MINED PER ANNUM

+7 Mt

PGMS PRODUCED PER ANNUM

+350 koz

CHROME PRODUCED PER ANNUM

+2.0 Mt

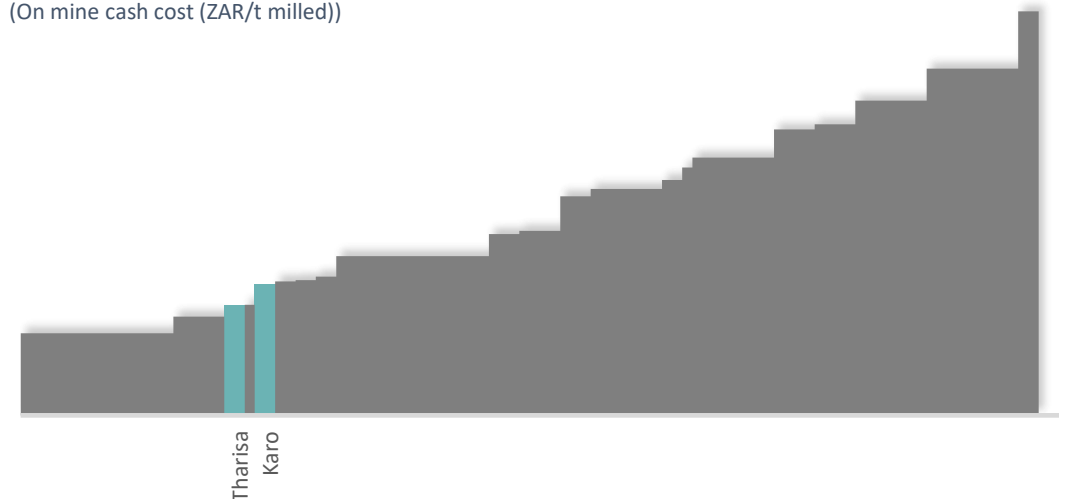
GROUP VALUE = CONSENSUS THARISA + KARO NPV*

~US\$1.3 billion

COMPARISON	UNIT	KARO PHASE 1*	THARISA OPEN PIT**
Open pit LOM	years	20	20
Reserve [#]	Mt	35.5	94.2
Reserve grade [#]	4E g/t	2.18	1.08
Reserve ounces	4E Moz	2.5	3.3
PGM production [^]	kozpa	150	200

COST POSITION

(On mine cash cost (ZAR/t milled))



INNOVATING THE RESOURCES COMPANY OF THE FUTURE

DECADE PERFORMANCE = PRODUCTION AND CASH

Established co-producer

REAL PORTFOLIO OPTIONALITY

Diversification on track

OPERATIONAL

Flexibility & resilience

KARO PLATINUM

Double PGM output

BALANCED BUSINESS MODEL

Growth & capital returns

CORE OF THARISA'S ETHOS

Innovation & Beneficiation

MARKETING AND SALES

Integrated

BENEFICIATION AND DIFFERENTIATION

Technology is enabler

GROWTH

CONTINUOUS INVESTMENT

RETURNS



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