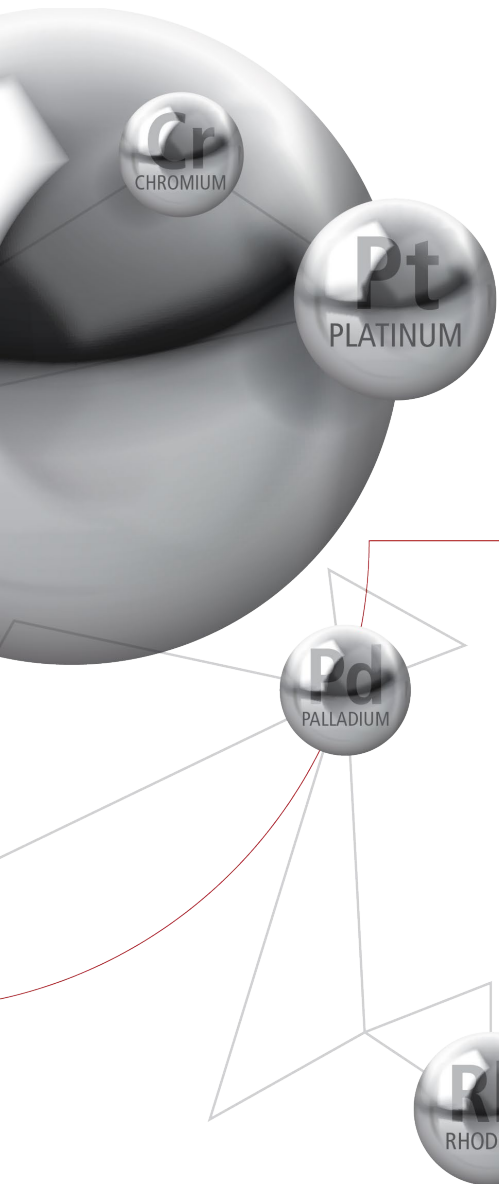




tharisa

● FY2021 ANNUAL RESULTS PRESENTATION

Strong operating performance
Significant cash generation
Record dividend

2 December 2021

enriching lives through innovating the resources company of the future

tharisa



Rh
RHODIUM

FY2021 HIGHLIGHTS

SAFETY AND ESG | FOUNDATION FOR SUSTAINABLE GROWTH



+ 6 years fatality free
5 million fatality free shifts
All qualifying employees on private medical aid and provident fund
COVID-19 clinic, isolation and vaccination facilities at Tharisa Minerals
11 active COVID-19 cases as fourth wave approaches
97% recovery rate, ~65% of employees vaccinated



Planned 30% reduction in carbon footprint by 2030
Net carbon neutral by 2050
On site solar solutions being evaluated
R&D for renewable energy projects progressing



Community is 6% shareholder in Tharisa Minerals
Provide infrastructure services to the community
Direct employment of more than 700 people from local community
Interns, graduates and learnerships programmes
60 learners in AET programme



Direct taxes paid of US\$39.3 m
Indirect taxes paid of US\$22.3 m
US\$55 m spent on Vulcan Plant with 90% local spend and ~1 000 contractors for construction and new direct employment of over 100 people
Establishment of Climate Change and Sustainability committee



HIGHLIGHTS

● EXCEPTIONAL OPERATIONAL PERFORMANCE

- Six year fatality free, LTIFR of 0.34 per 200 000 man hours worked
- Delivered on market production guidance
- Record mining, PGM and chrome production
- ROM stockpiles increased significantly
- Improved feed grades and recoveries moving into FY2022
- **FY2022 production guidance of between 165 koz to 175 koz PGMs (6E basis) and 1.75 Mt to 1.85 Mt of chrome concentrate**

● SUSTAINABLE INVESTMENT IN THE FUTURE

- Life of Mine of the open pit extended by an additional 7 years to 2041, derisking of underground transition
- Vulcan Plant on track for first concentrate December 2021
- Establishment of Arxo Metals Beneficiation Site
- Acquisition of Salene Chrome – mining commenced, plant cold commissioning

THE VITAL NUMBERS

REEF MINED

5.38 Mt

up 8.2%

stripping ratio of 11.6 m³:m³
(2020: 4.97 Mt)

REVENUE

US\$596.3 m

up 46.9%

(2020: US\$406.0 m)

PROFIT BEFORE TAX

US\$185.3 m

up 144.6%

(2020: US\$75.8 m)

ROIC

25.5%

(2020: 18.8%)

**includes interim dividend of US 4 cents*

PGM PRODUCTION (5PGE+Au)

157.8 koz

up 11.0%

recovery of 77.6%
(2020: 142.1 koz)

OPERATING PROFIT

US\$178.8 m

up 104.1%

(2020: US\$87.6 m)

EPS

US 37.4 cents

up 130.9%

(2020: US 16.2 cents)

PROPOSED TOTAL DIVIDEND*

US 9 cents

up 157.1%

(2020: US 3.5 cents)
18.5% of NPAT

CHROME CONCENTRATE PRODUCTION

1.51 Mt

up 12.0%

recovery of 63.3%
(2020: 1.34 Mt)

EBITDA

US\$224.3 m

up 97.8%

(2020: US\$113.4 m)

FREE CASH FLOW

US\$102.1 m

up ~US\$100 m

(2020: US\$2.4 m)

CASH AND CASH EQUIVALENTS

US\$83.4 m

up 69.3%

(2020: US\$49.3 m)



Cr
CHROMIUM

Pt
PLATINUM

Pd
PALLADIUM

Rh
RHODIUM

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STRATEGY

WHO WE ARE

854.4 Mt
IN MINERAL RESOURCE *

40.3 Moz
IN CONTAINED 6E*

171.1 Mt
IN CONTAINED CR₂O₃ *

1

INTEGRATED

PGM and chrome
co-producer located in
prime geological area

2

10 YEAR

operational
track record

3

20 YEAR

LOM open pit
+40 YEAR
underground

4

R&D

developing innovative
end use products and
technologies

5

PROFITABLE

throughout
the cycle

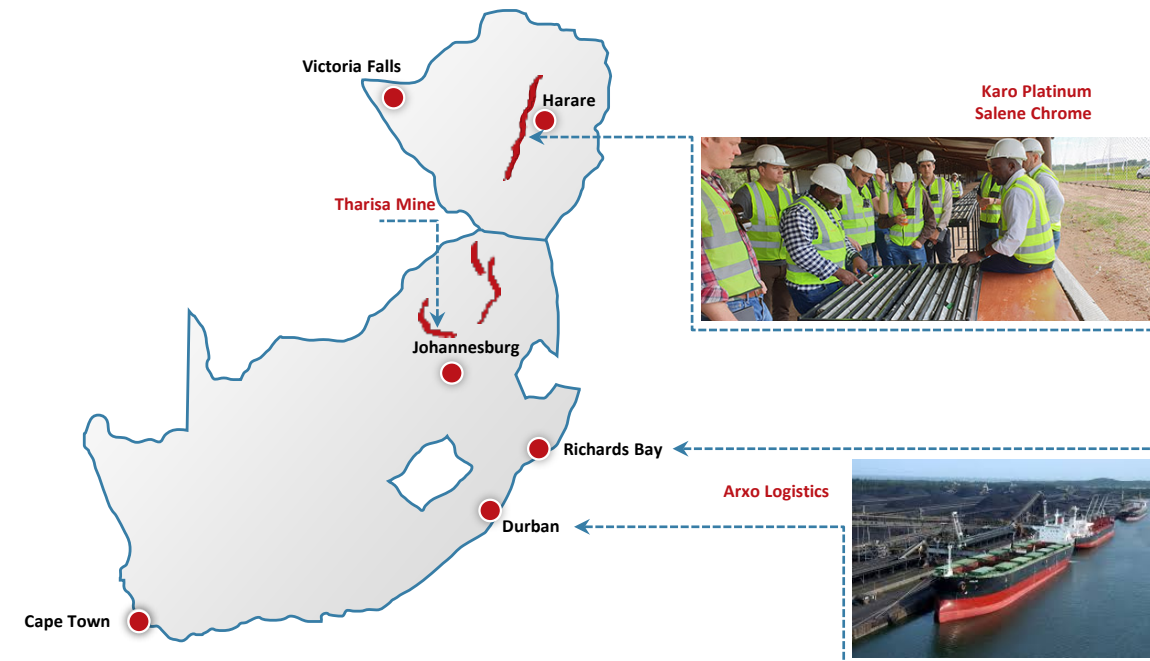
6

CONSISTENT

dividend payer

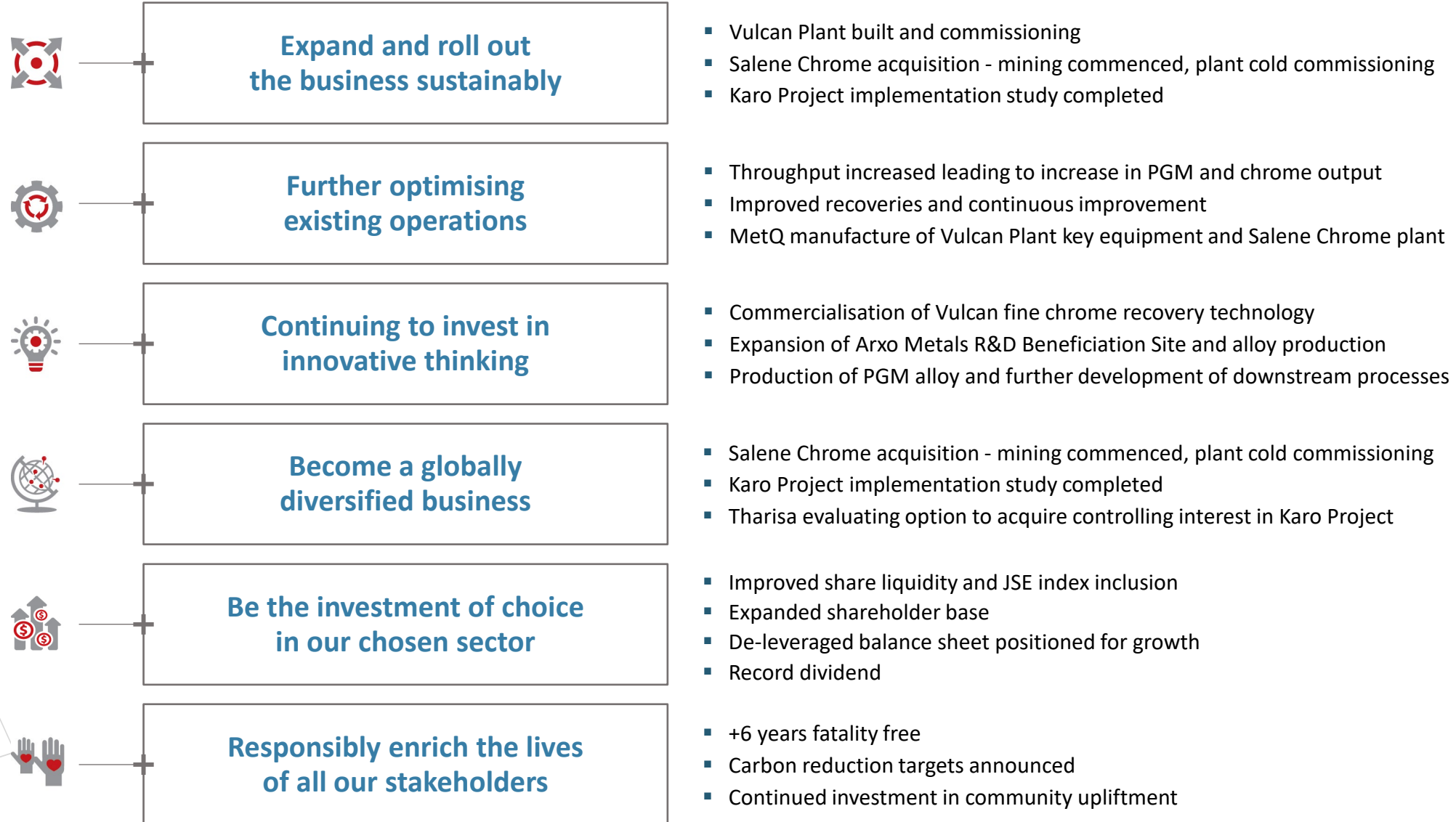


*Mineral Resource and Mineral Reserve Statement in 2021 Annual Report



SIX PILLAR GROWTH STRATEGY

SUSTAINABLE GROWTH



DISCOVER



DEVELOP



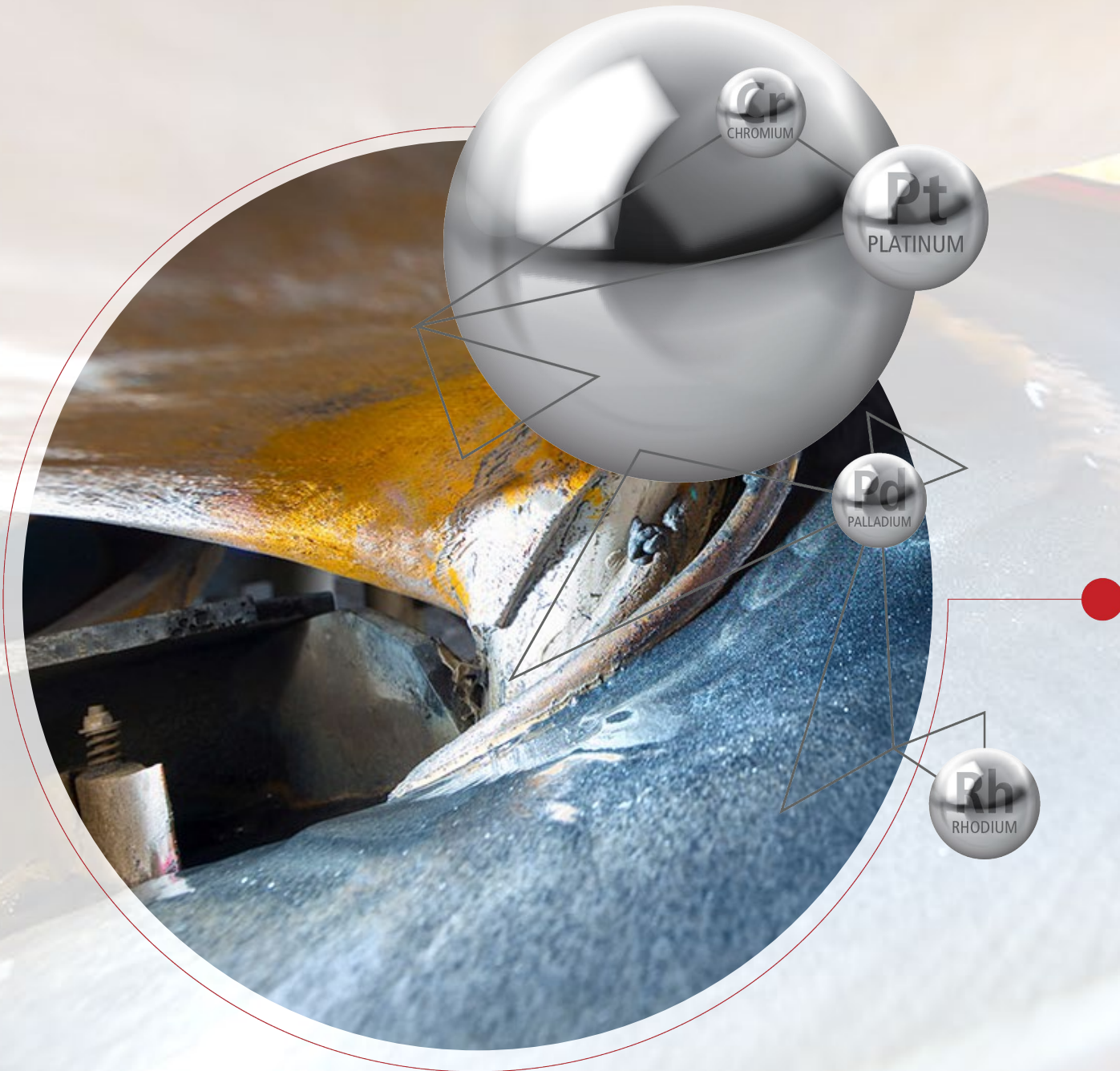
DELIVER



DIVERSIFY



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OUR COMMODITIES

SUSTAINABLE COMMODITIES



Auto demand is set to increase over medium term

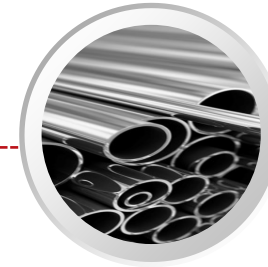
Tightening emission standards, supports auto catalyst demand with increased PGM element loadings

Platinum, palladium and rhodium are essential to remove NO_x and CO₂ from vehicle emissions



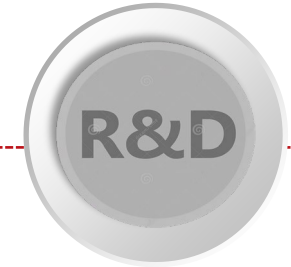
Hydrogen economy will boost demand for platinum and iridium in PEM electrolyzers

Fuel cell technology requires platinum and ruthenium



Global stainless steel market is set to increase by +3.8% CAGR over the next five years supporting chrome demand, being the essential ingredient in stainless steel

Stainless steel is recyclable and required in the hydrogen economy supply chain to support hydrogen production, distribution, storage and end use



Active R&D projects being evaluated into further use of our products, including greener use in end products

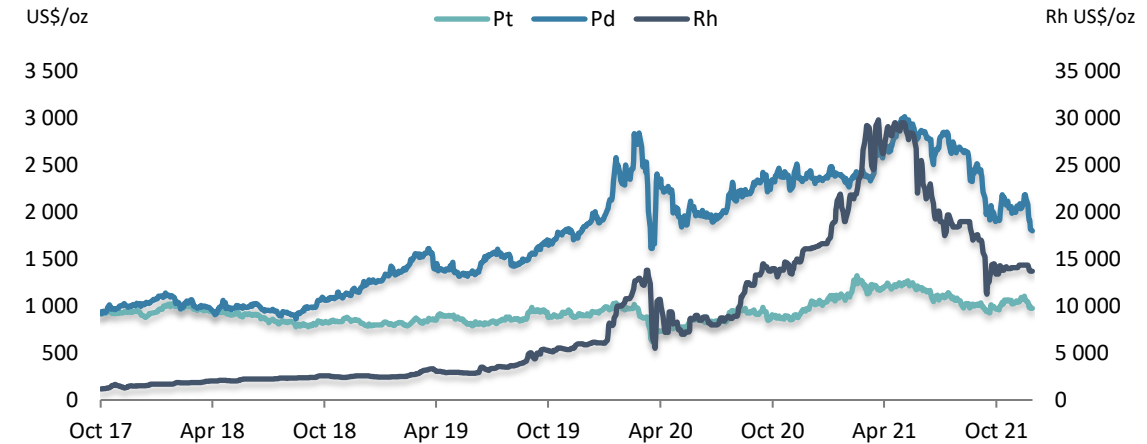
Decarbonisation through new processes and technologies using our key metals



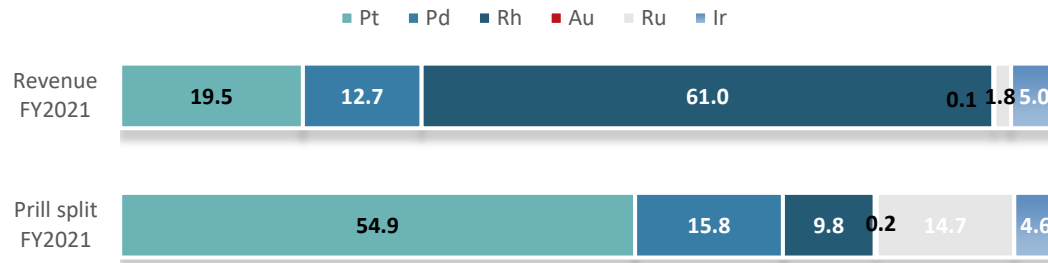
PLATINUM GROUP METALS

- Fundamentals of PGMs in the long term are robust, driven by
 - stable outlook for the internal combustion engine
 - investment
 - industrial demand
 - hydrogen fuel cell production for renewable energy

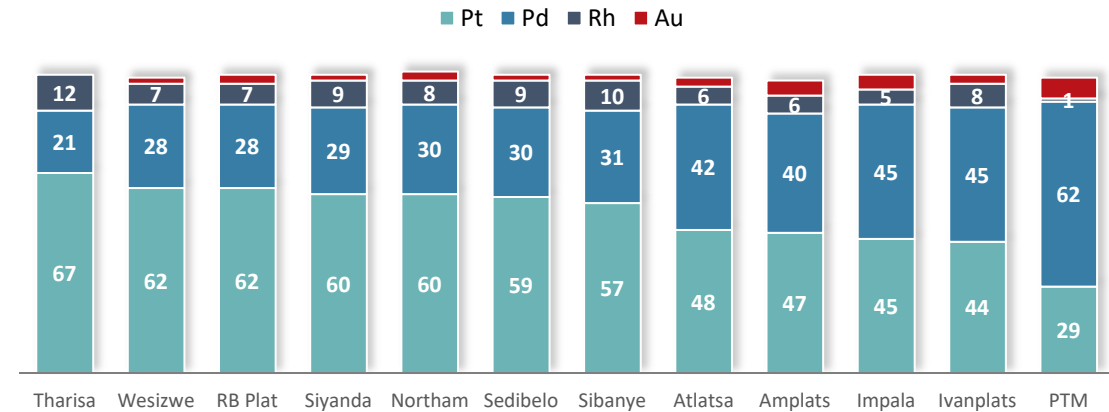
PGM PRICE CHART



PGM CONTRIBUTION TO THARISA (%)



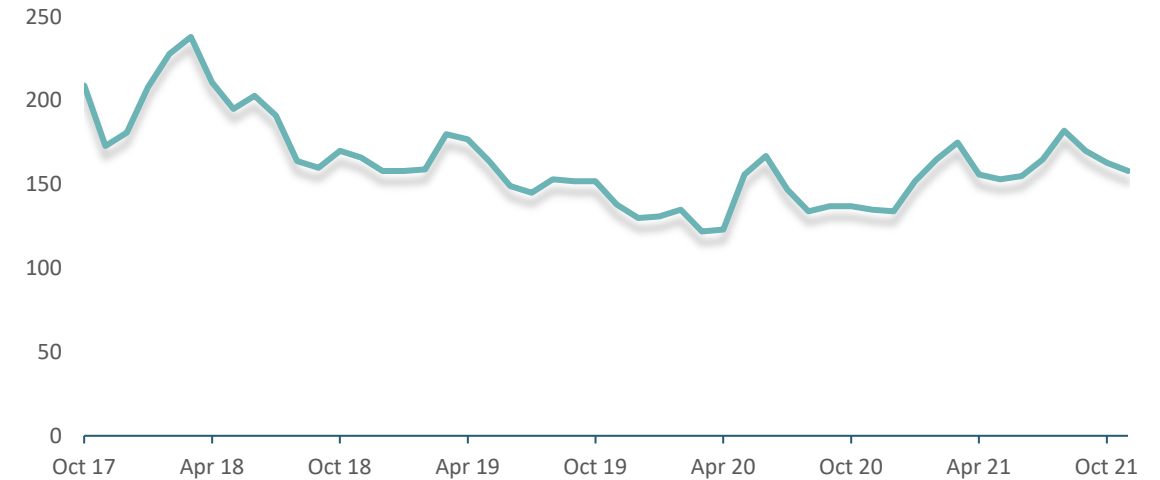
RESOURCES PRILL SPLIT (%)



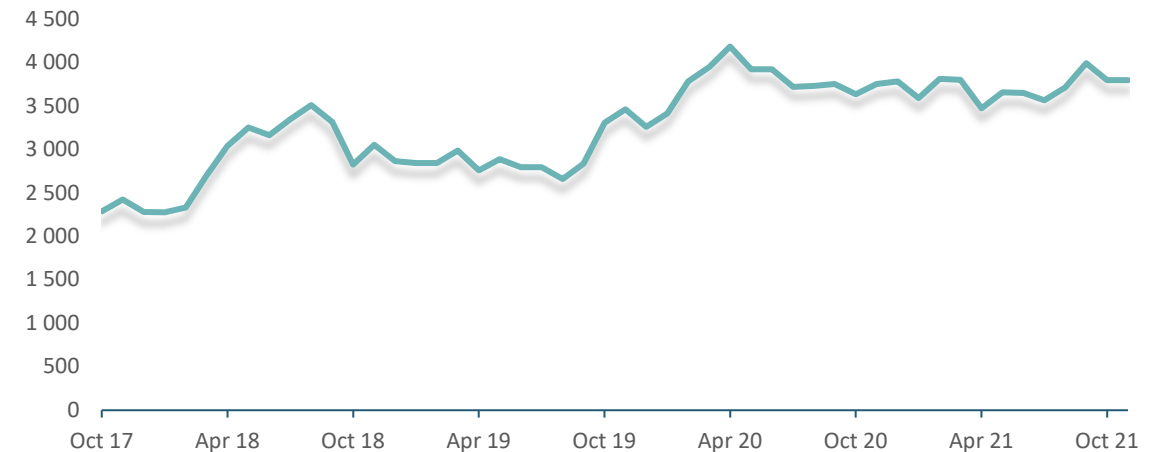
CHROME

- Global stainless steel market is set to increase by +3.8% CAGR
- Chrome market demand remains robust
- Chrome prices have recovered year on year
- RSA inland rail logistics and port constraints
- Increased volumes via road
- World-wide freight rates remain high
- Positive outlook linked to economic growth globally and in China

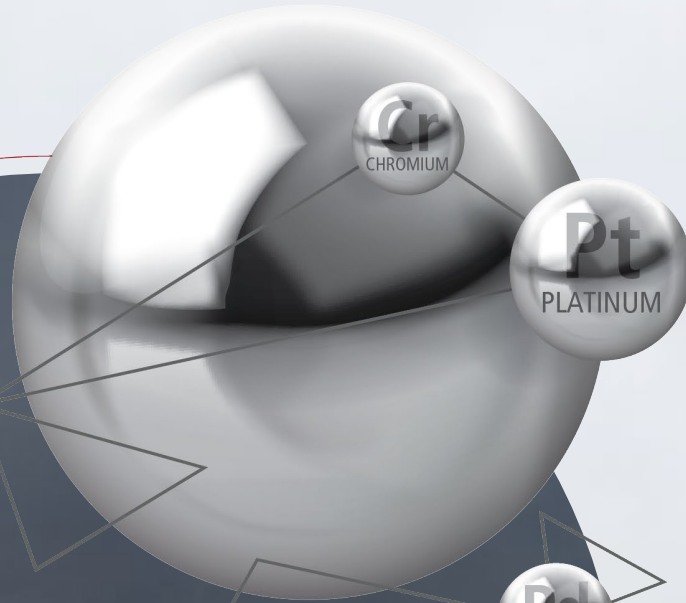
METALLURGICAL CHROME PRICE (US\$/t)



CHINESE PORT STOCKS (kt)



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Pd
PALLADIUM

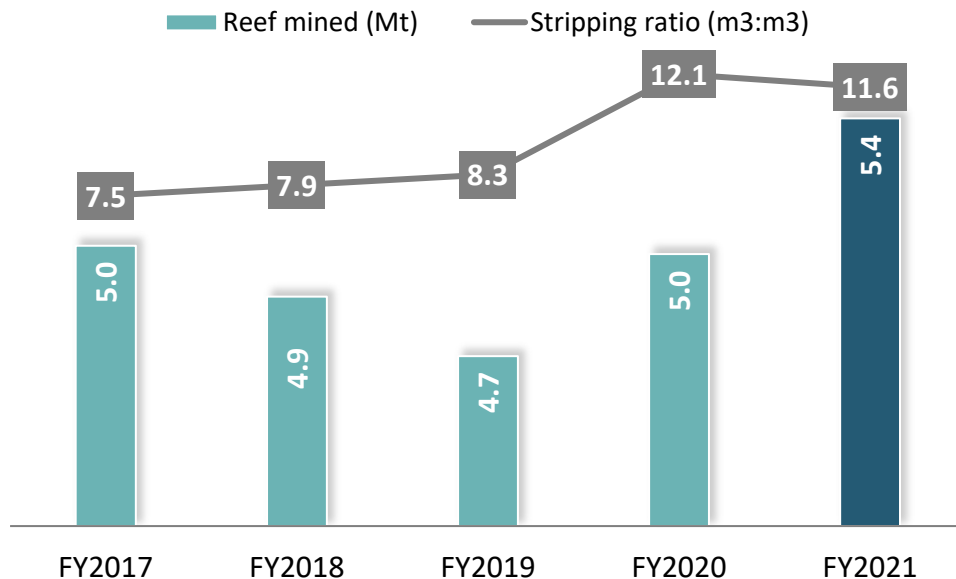
Rh
RHODIUM

OPERATING AND FINANCIAL HIGHLIGHTS

MINING AND PRODUCTION

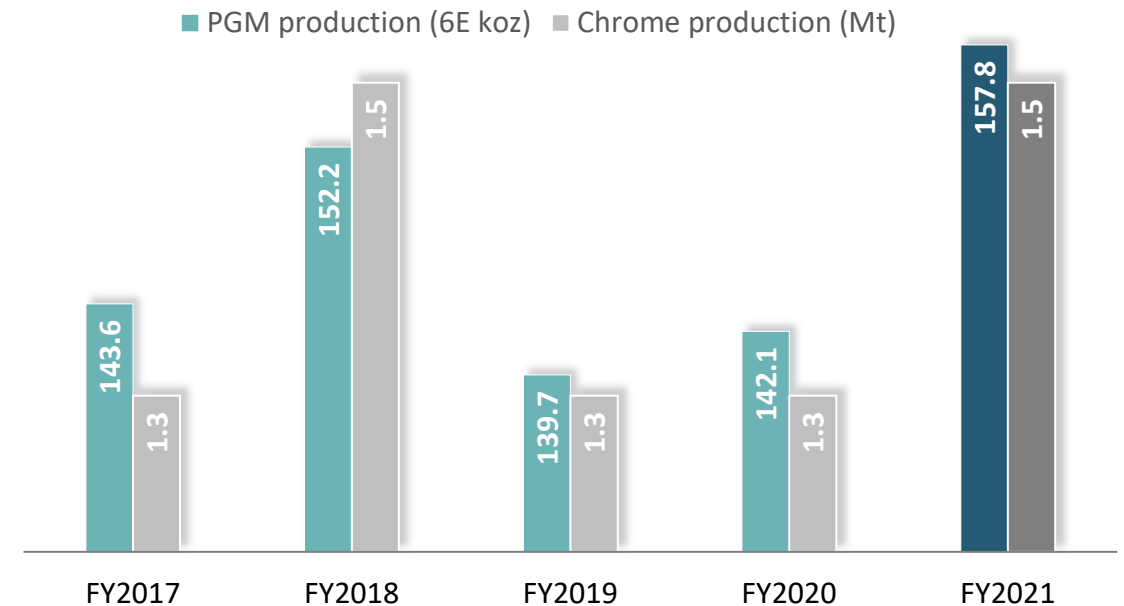
- Mining volume increased to 5.4 Mt
- Stripping ratio maintained as pit flexibility further optimised
- ROM stockpile increased significantly

MINING

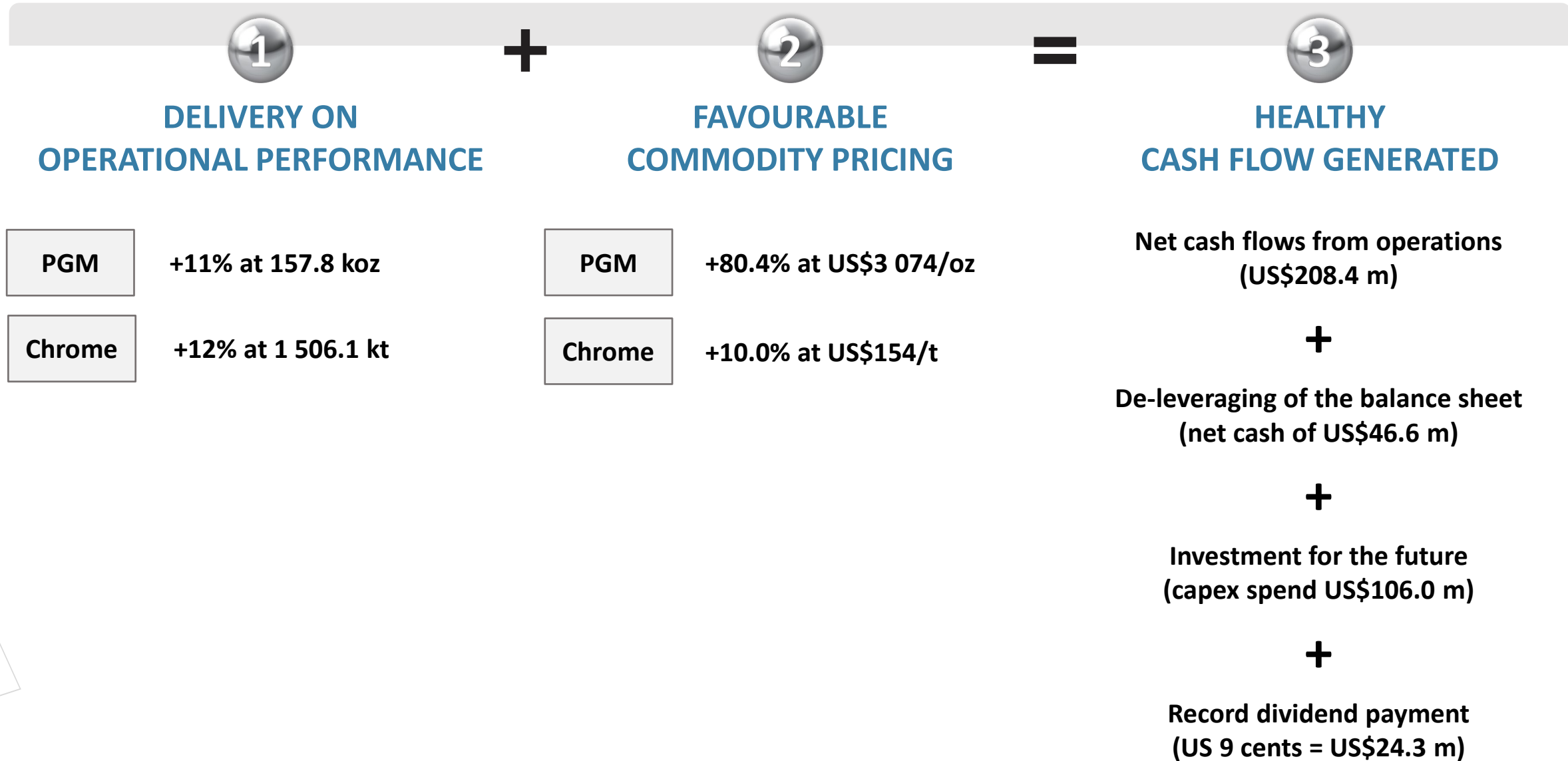


- Reef milled of 5.6 Mt
- Increase in PGM and chrome production
- PGM recovery at 77.6%
- Chrome recovery increased to 63.3%

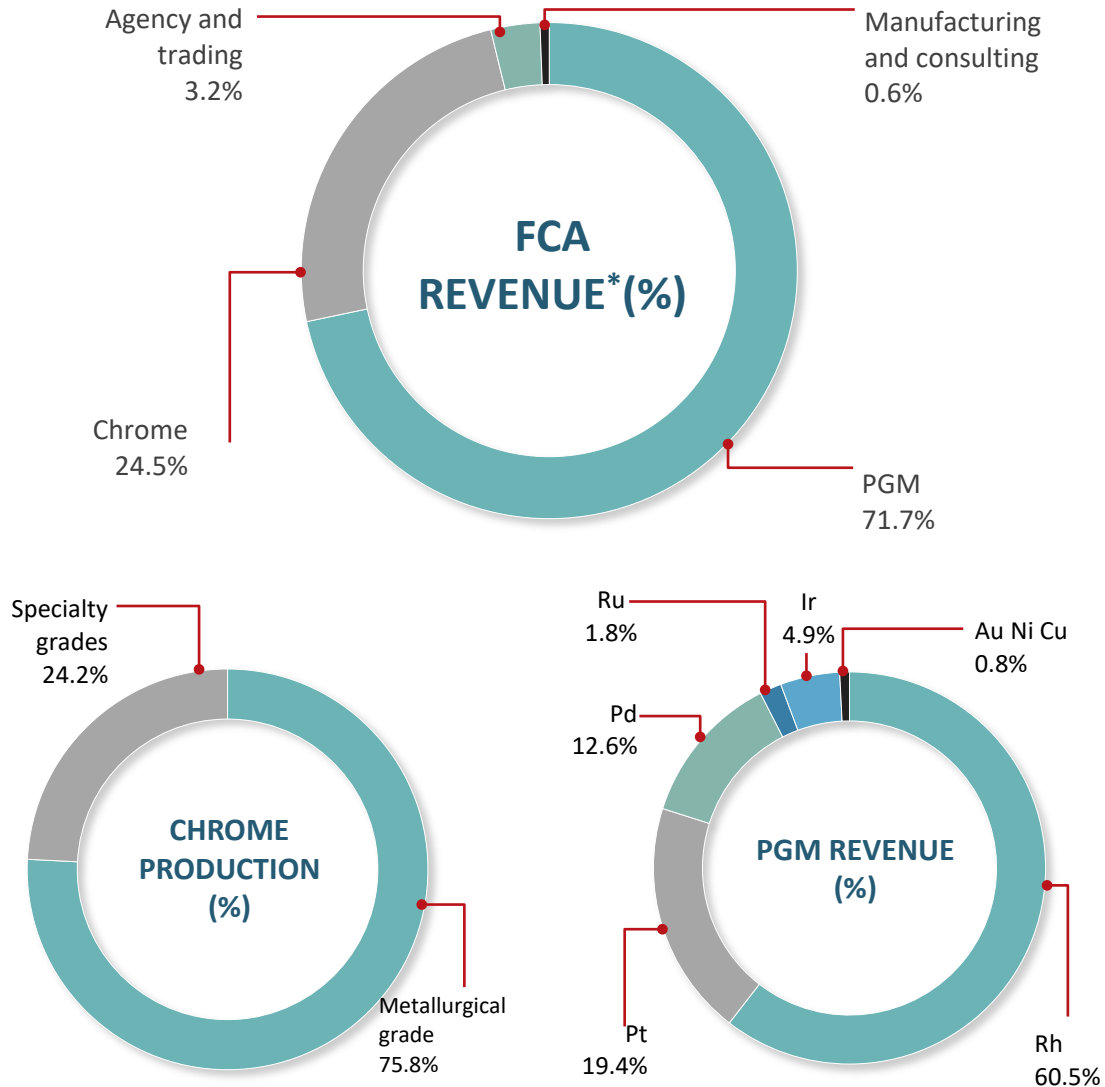
PGM AND CHROME PRODUCTION



POSITIONED FOR GROWTH



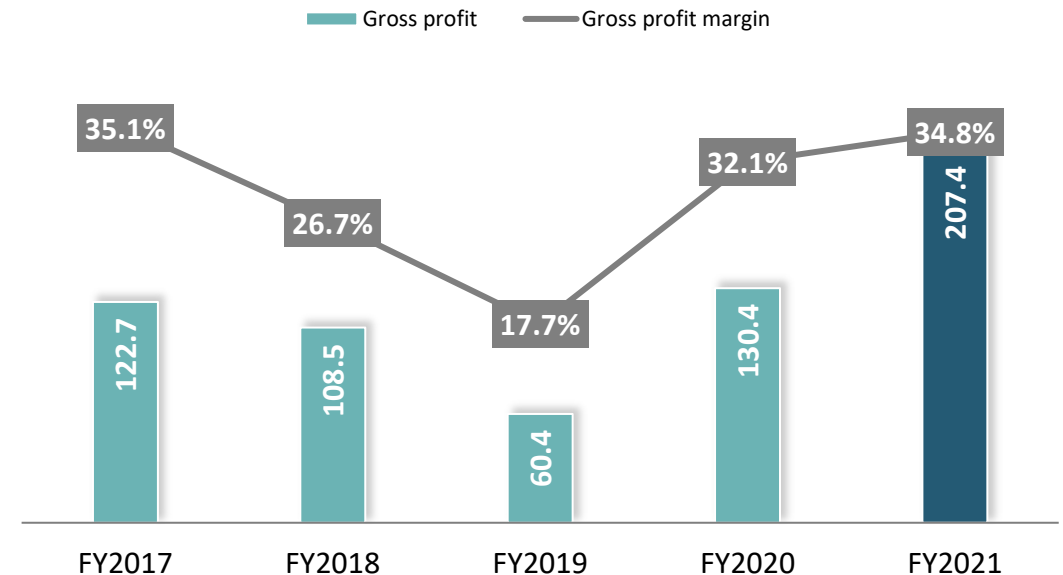
REVENUE AND GROSS PROFIT



*net of inland logistics and freight costs

- Revenue increased by 46.9% to US\$596.3 m
- Improved gross profit margins as a result of
 - Increased sales volumes of PGMs (+9.5%) and chrome (+16.1%)
 - Increased commodity prices of PGMs (+80.4%) and chrome (+10.0%)

GROSS PROFIT AND MARGIN (US\$m)

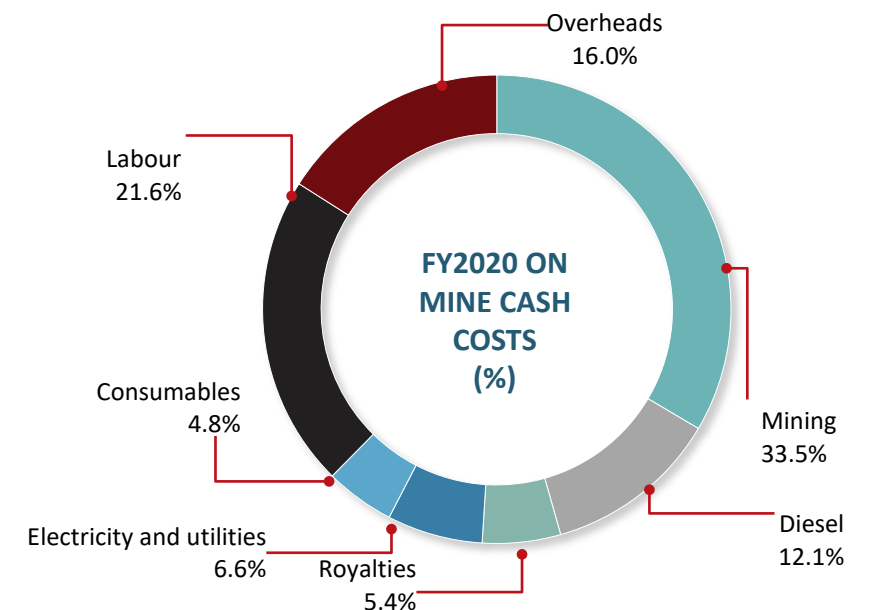
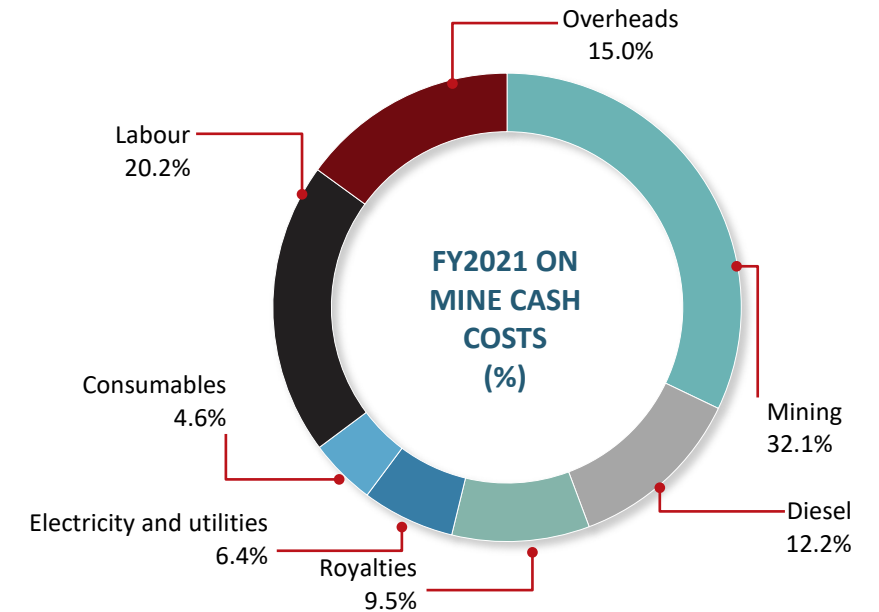


UNIT COSTS

	Units	FY2021	FY2020	% change
Cubes mined	Mm ³	19.2	18.9	1.6
Cost per cube mined*	US\$/m ³	8.9	6.9	29.0
Reef tonnes mined	Mt	5.4	5.0	8.2
Cost per reef tonne mined	US\$/t	31.9	26.3	21.3
Tonnes milled	Mt	5.6	5.0	11.2
On mine cash cost per tonne milled**	US\$/t	40.5	34.8	16.4
Consolidated cash cost per tonne milled**	US\$/t	44.4	38.6	15.0
Chrome inland logistics and freight costs	US\$/t	72.4	59.2	22.3
All in cost per Pt ounce sold^ (by product)	US\$/oz	(568.4)	579.5	

Costs include ROM stockpile at 30 September 2021 of US\$17.6 m
Deferred stripping of US\$25.4 m

*inclusive of deferred stripping **exclusive of capitalised deferred stripping
^All in cost includes operating cost, administration costs, deferred stripping and capital



EBITDA – THE MOVEMENT CONTRIBUTORS

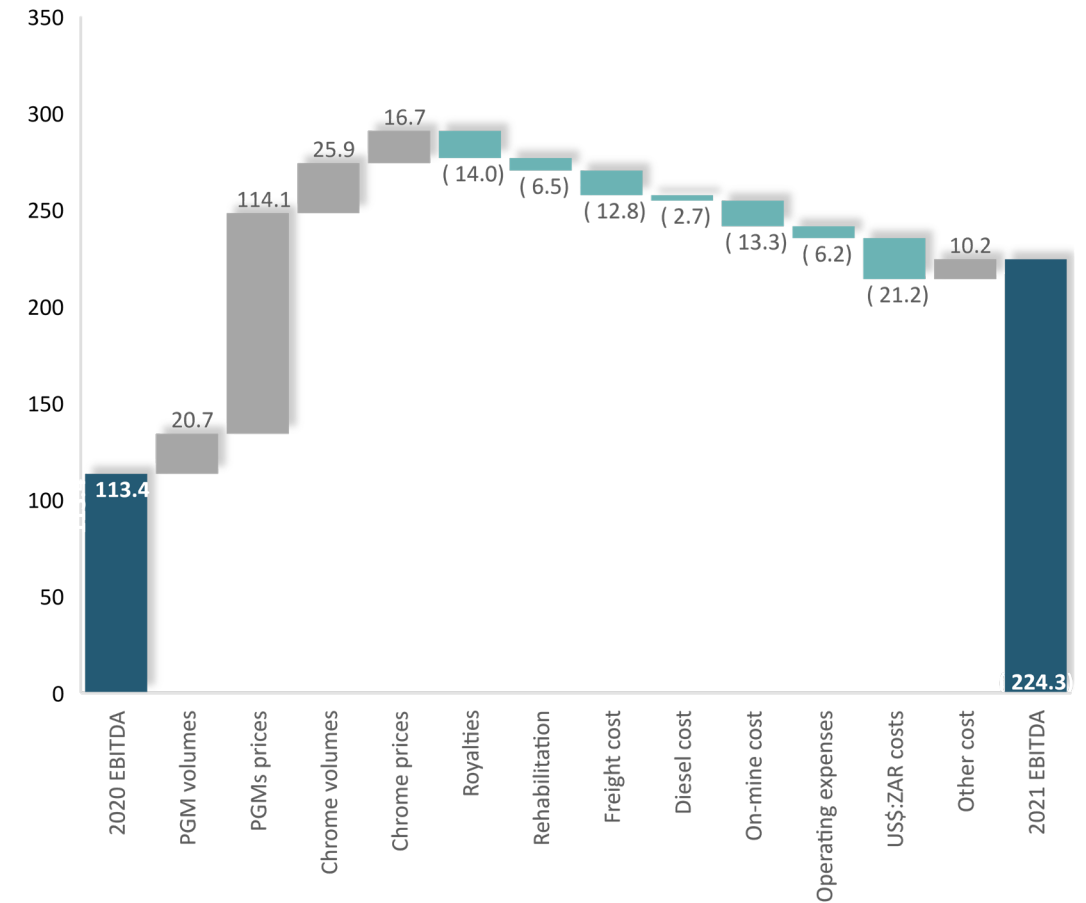
■ Revenue drivers:

- Sales volumes
- Commodity prices

■ Cost pressures:

- Improvement in drill and blast operations
- Diesel usage as mine deepens and longer haulage distances
- Environmental rehabilitation provision proactively increased (non cash flow)
- Chrome inland logistics and sea freight increases
- Exchange rate strengthening by ~9%
- Mining royalties increased due to higher commodity prices

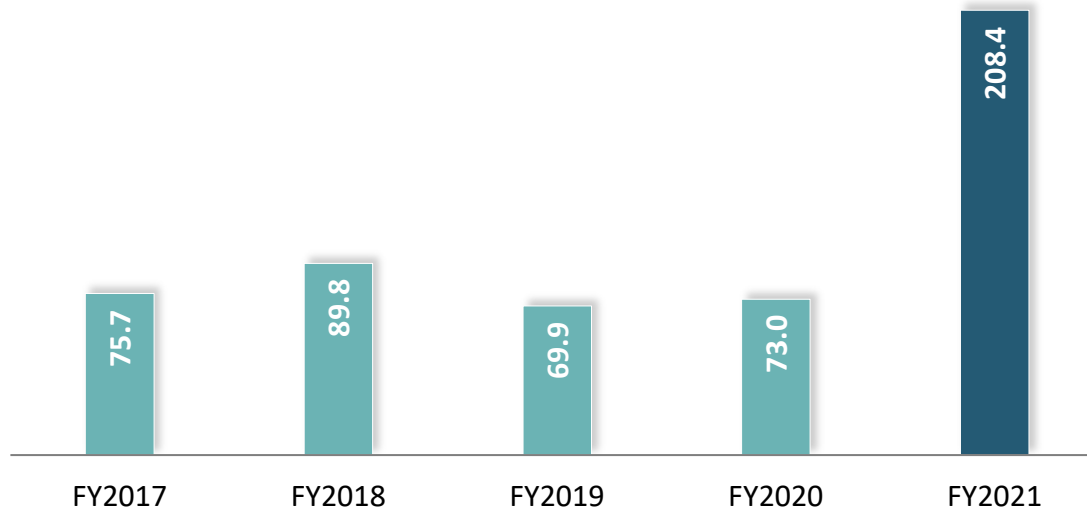
EBITDA (US\$m)



CASH FLOW AND DIVIDENDS

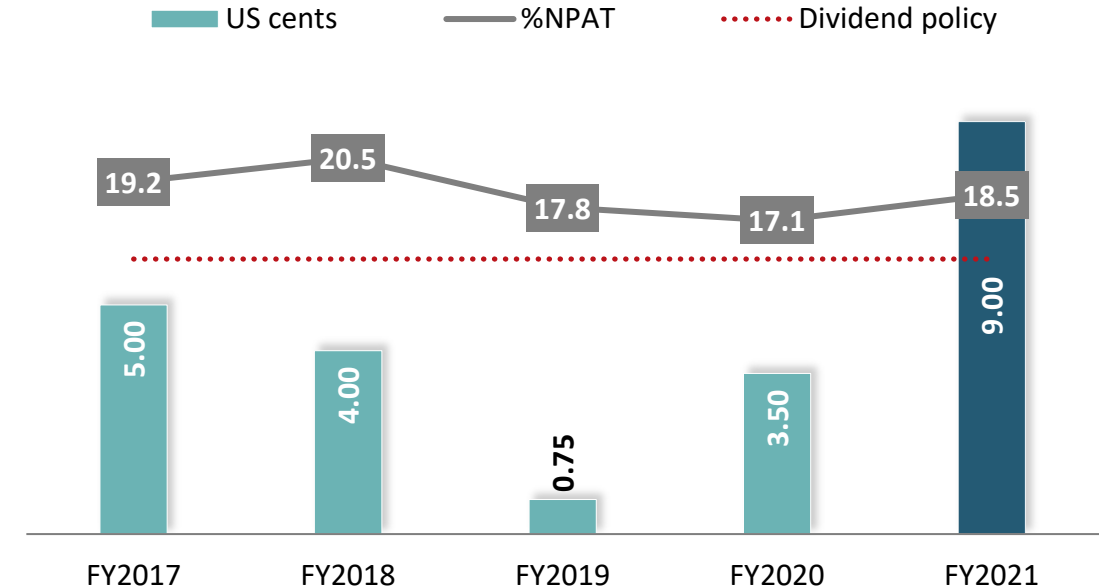
- Net cash flow from operations US\$208.4 m
 - Additions to property, plant and equipment US\$106.0 m
 - Cash dividends of US\$21.3 m paid in FY2021
- Net increase in cash of US\$32.3 m

NET CASH FLOW FROM OPERATIONS (US\$m)



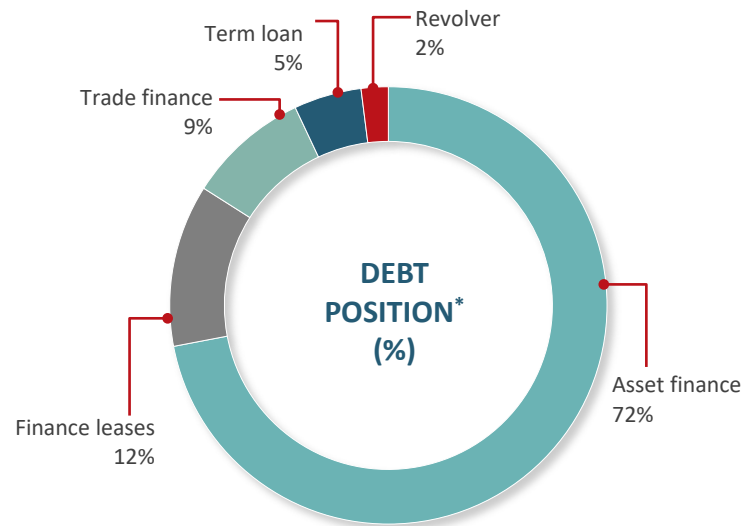
- Total proposed dividend for FY2021 of US 9 cents
- 18.5% of NPAT (policy minimum of 15% NPAT)
- Strong dividend despite expansion capex spend

CONSISTENT DIVIDEND PAYER



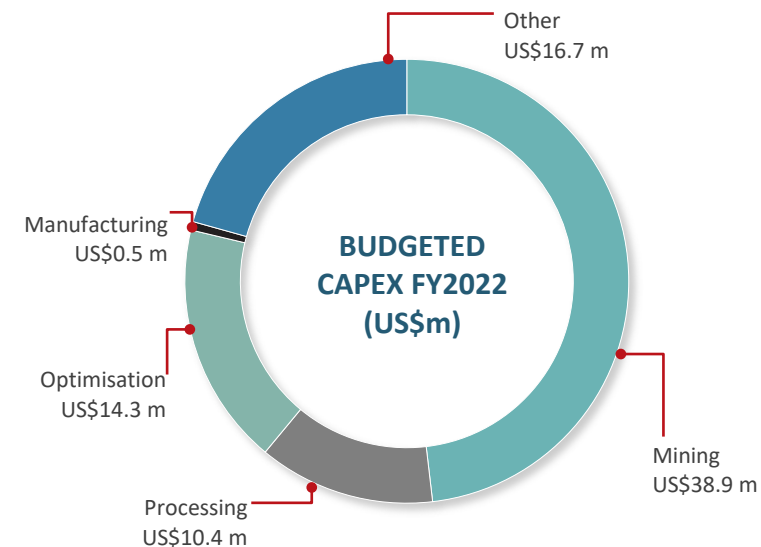
BALANCE SHEET AND CAPEX

- Cash and cash equivalents of US\$83.4 m
 - Corporate facilities repaid in March 2021
 - New overdraft and asset backed finance facilities totalling US\$20 m
- Total debt of US\$36.9 m
 - Short term of US\$16.3 m
 - Current ratio of 2.4
 - Net debt to EBITDA of (0.2) and net cash of US\$46.6 m

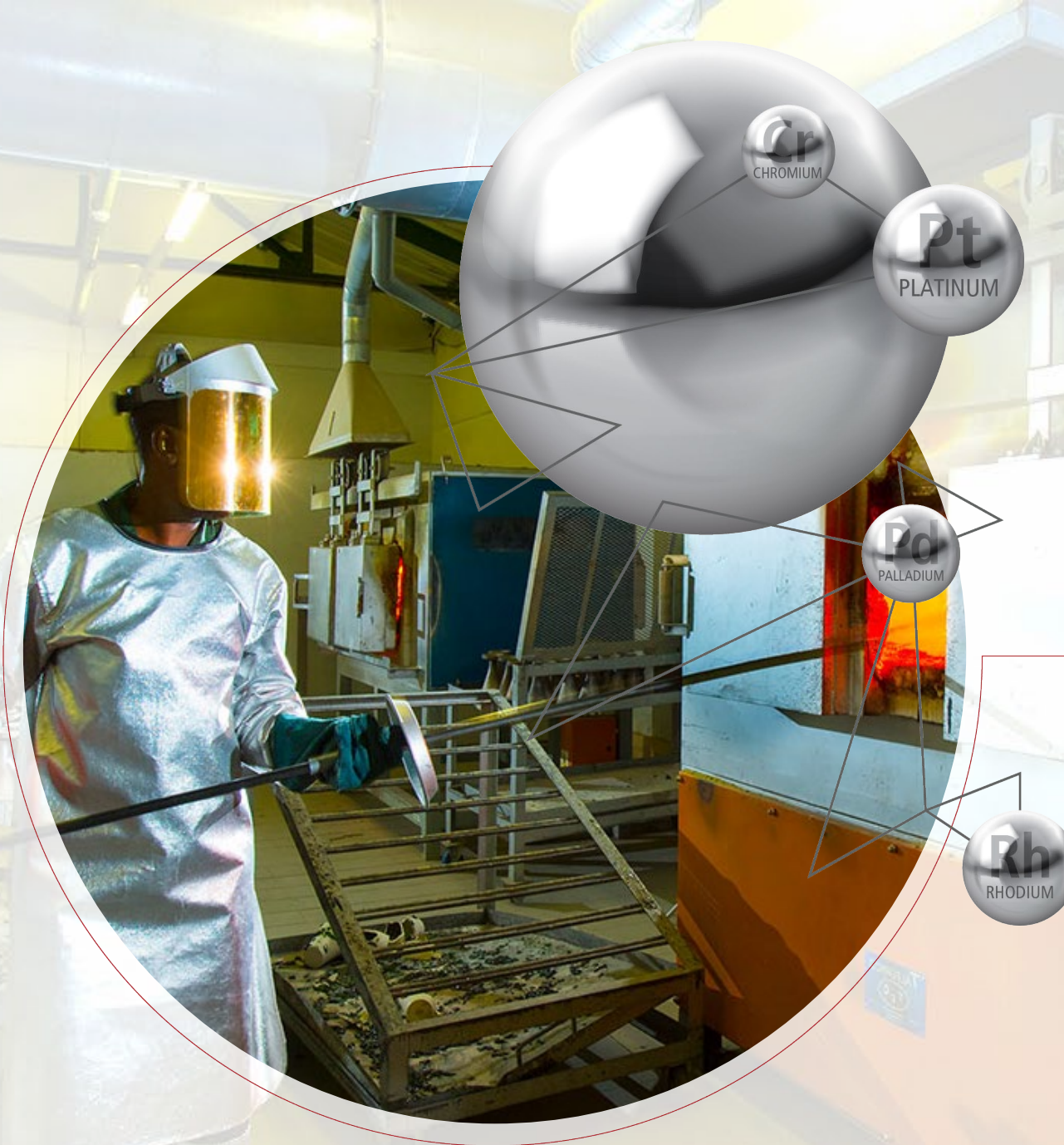


*excluding trade finance

- Positioned to fund the sustainable growth profile
- Total capex of US\$106.0 m
- Budgeted capex for FY2022 of US\$80.8 m
 - Focus on fleet and processing
 - Excluding Karo Platinum



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OUTLOOK

INVESTMENT OF CHOICE

25.5%
RETURN ON INVESTED CAPITAL

● BASED ON RECENT PROPOSED PGM TRANSACTIONS

AVERAGE THARISA EQUITY VALUATION

US\$1 billion

CURRENT MARKET CAPITALISATION

US\$440 million

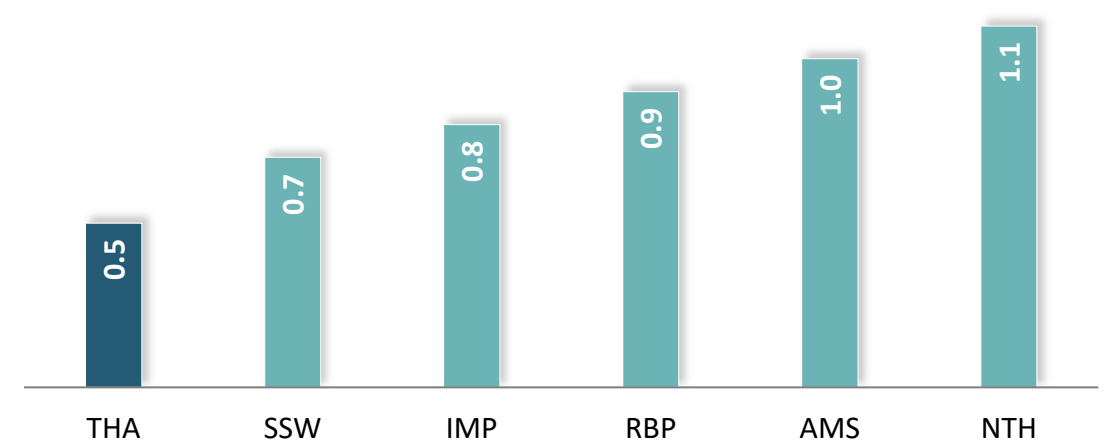
CURRENT THARISA EQUITY DISCOUNT

(~56%)

EV/EBITDA (2021E)



P/NAV



BUILDING ON OUR FOUNDATION



Sustainable growth strategy is firmly entrenched built on the 6 strategic pillars



Continued focus on technology as an enabler is the differentiator



Delivery on these pillars will ensure a stronger foundation – proven resilience through pandemic



Firmly positioned to play a critical role in the global energy transition through the metals we mine

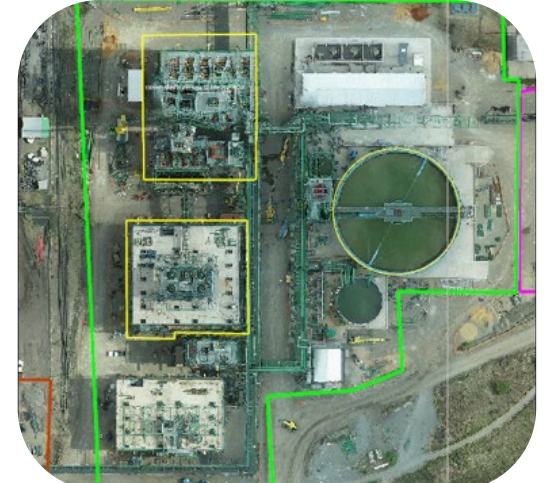
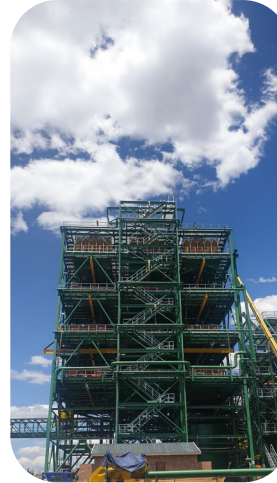


Realistic forecasts that stretch our operating ability

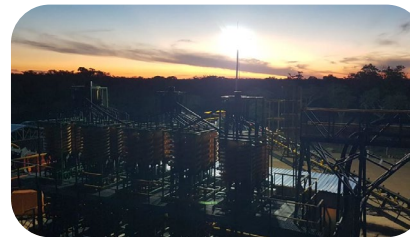


The focus on safety and ESG remains core

VULCAN PLANT



SALENE CHROME



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APPENDIX

CORPORATE PROFILE (THS:LSE | THA:JSE)

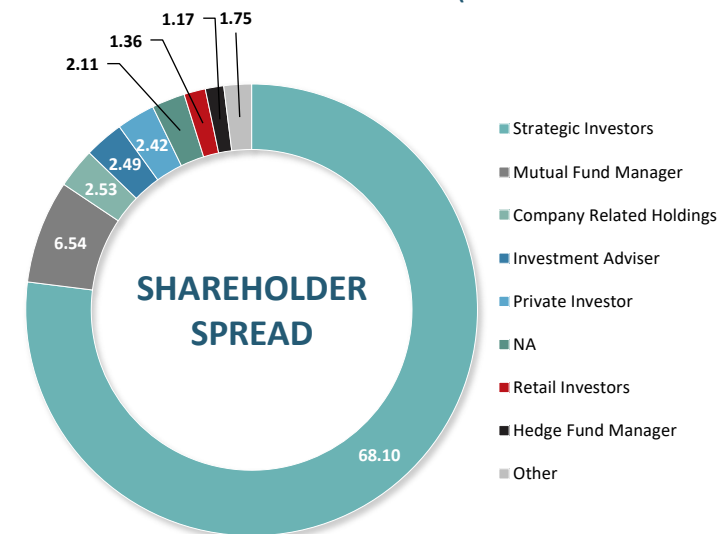
CAPITAL STRUCTURE

ISSUED SHARES	271.3 MILLION
Market capitalisation*	GBP314.7 m ZAR7.1bn
Average daily volume ('000) *	607 (1 year trailing)
52 week range	GBP 0.85 to 1.56
Net cash*	US\$46.6 million
Debt*	US\$36.9 million
Ore resource (PGMs) **	40.3 Moz in contained 6E
Ore resource (Chrome) **	171.1 Mt in contained Cr ₂ O ₃

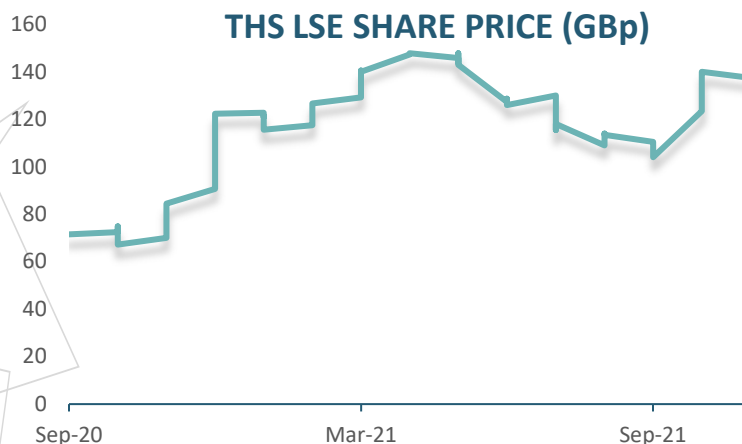
DIRECTORS OF THARISA

- Loucas Christos Pouroulis (Executive Chairman)
- Phoevos Pouroulis (Chief Executive Officer)
- Michael Gifford Jones (Chief Finance Officer)
- Carol Bell (Lead independent non-executive director)
- Antonios Djakouris (Independent non-executive director)
- Omar Marwan Kamal (Independent non-executive director)
- John David Salter (Independent non-executive director)
- Roger Owen Davey (Independent non-executive director)
- Shelley Lo Chu (Non-executive director)
- Zhong Liang Hong (Non-executive director)
- Sanet Findlay (Group Company Secretary)
- Lysandros Lysandrides (Assistant Company Secretary)

CURRENT COMPOSITION (% Shares in Issue)



THS LSE SHARE PRICE (GBp)



*data correct as at 30 November 2021, **Mineral Resource and Mineral Reserve Statement in 2021 Annual Report

ANALYST COVERAGE

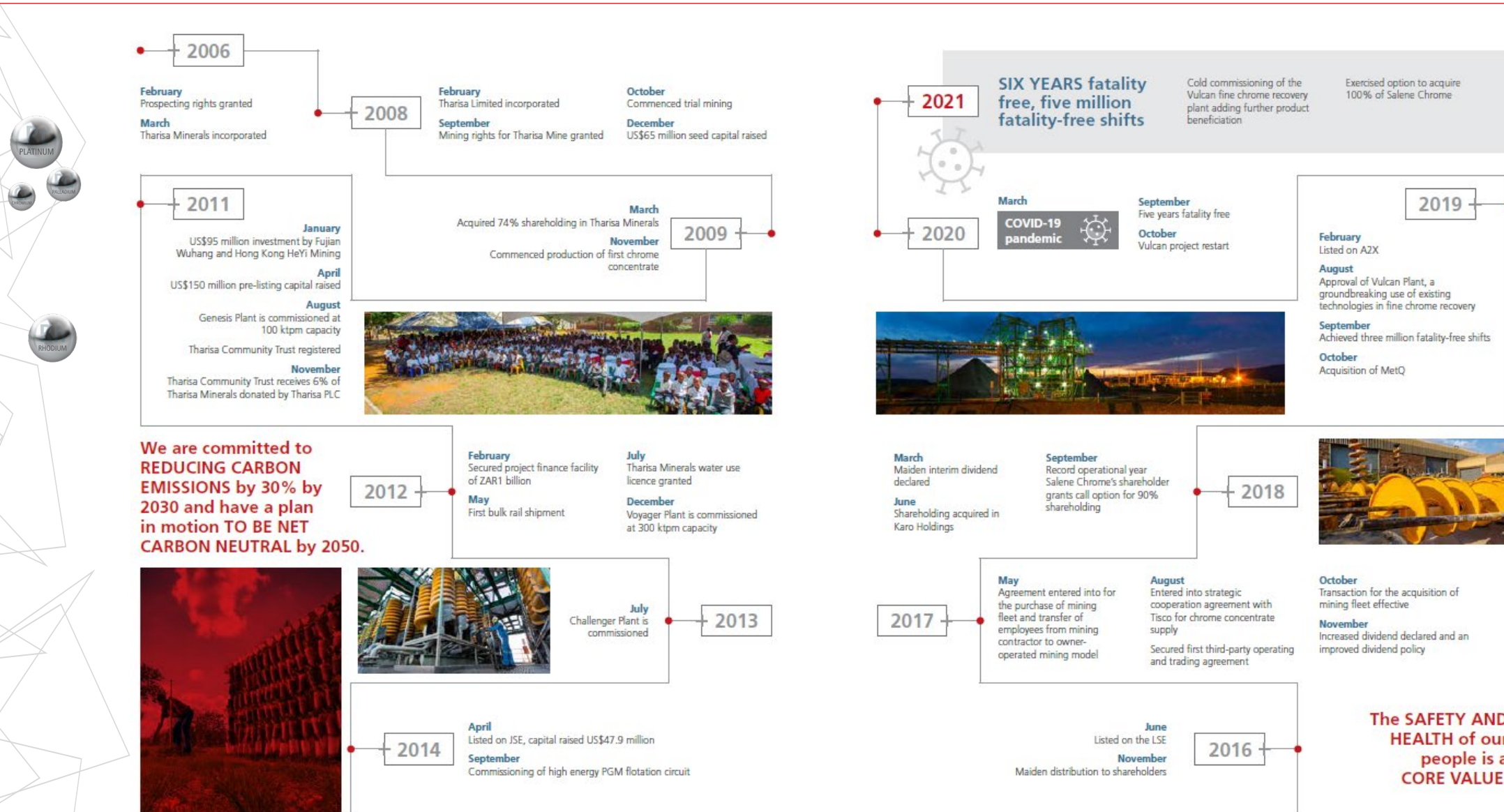
Berenberg	Richard Hatch
BMO	Raj Ray
Nedbank CIB	Arnold van Graan
Noah Capital	Rene Hochreiter
Peel Hunt	Peter Mallin-Jones

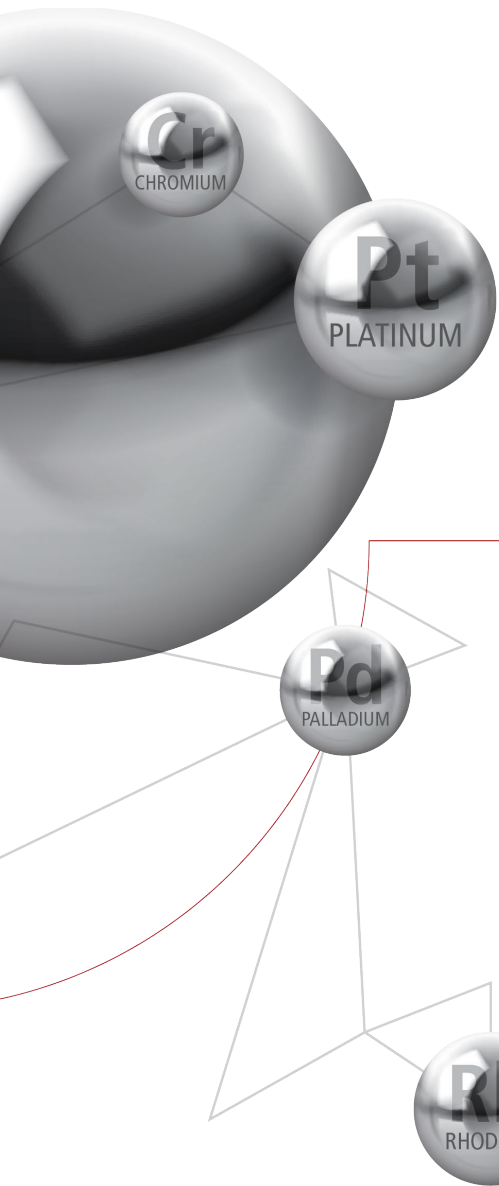
MAJOR SHAREHOLDERS

1	Medway Developments Limited	39.9
2	Rance Holdings Ltd.	14.2
3	Fujian Wuhang Stainless Steel Products Co. Ltd.	10.1
4	Maaden Invest Ltd.	3.8
5	Milton Asset	3.6
6	FIL Investment Advisors (UK) Ltd.	2.91

74.64

GROUP HISTORY





tharisa

● FY2021 ANNUAL RESULTS PRESENTATION

Strong operating performance
Significant cash generation
Record dividend

2 December 2021

enriching lives through innovating the resources company of the future